MINISTRY OF GOVERNMENT SERVICES 1983/84 ANNUAL REPORT

Systems Development and Maintenance Benefits Administration Government Employees Counselling Services Human Resource Planning Affirmative Action Ontario Medals Program Ontario Government Art Collection Surplus Assets Recycling and Disposal Collective Purchasing Public Tenders Office Public Access Services Translation Services Government Publications Distribution Government Mail Services Government Payments Accounts Collections Actuarial Consulting Services Computing Centre Services Information Technology Education and Training Computer Systems Acquisitions Teleconferencing Telecommunications Technology, Planning and Implementation Government Buildings Construction Accommodation Planning Architectural and Engineering Design Property Appraisals, Negotiations and Acquisitions Buildings Maintenance Leasing Services Energy Management Program

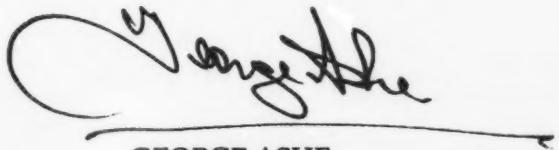
Ontario

TO HIS HONOUR,
THE LIEUTENANT-GOVERNOR
OF THE PROVINCE OF ONTARIO

MAY IT PLEASE YOUR HONOUR:

It is my privilege to present the Annual Report of the Ministry of Government Services for the fiscal year ending March 31, 1984.

Respectfully submitted,



GEORGE ASHE,
Minister

MINISTER'S MESSAGE

As we look back on our accomplishments in fiscal 1983/84, we are also mindful that 1984 marks the Bicentennial of Ontario, with heritage-related activities occuring in countrysides, towns and cities throughout the province.

The Ministry of Government Services has been in existence almost as long as the province itself. This fact makes our Bicentennial activities, such as refurbishing heritage buildings and preparing a catalogue of the Government of Ontario Art Collection for publication, even more meaningful.

Government Services' roots can be traced to the reign of the Government of Upper Canada (1791-1867). Then, a "Board of Public Works" administered various projects that included Upper Canada's important water transportation system — opening the province for development. The Burlington and Welland canals, among others, as well as roads and bridges, received extensive financial aid for construction and improvement.

During 1867, the year of Confederation, the Department of Public Works was established. The first Commissioner of Public Works, as Ministers were then called, was the Honourable John Carling. The Department was responsible for the development of government accommodation and transportation systems in its earliest days.

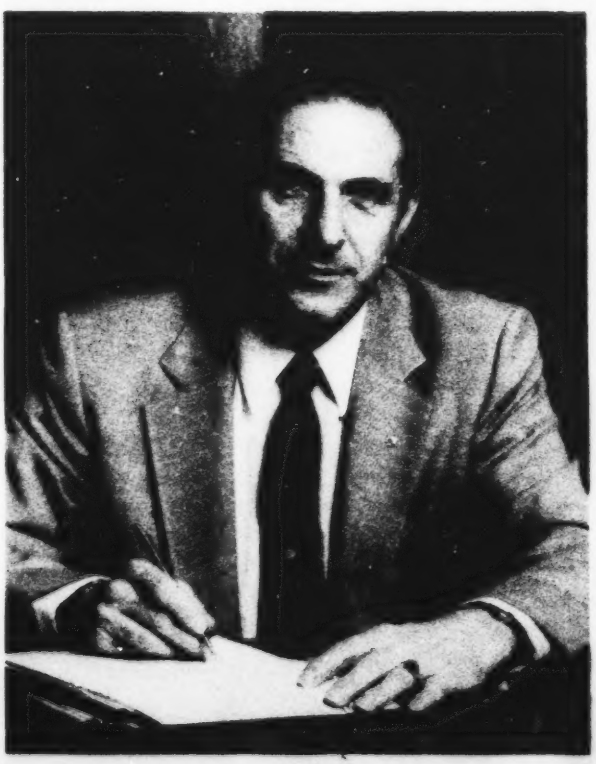
After the Second World War, the province and the Department grew rapidly. Extensive organizational changes and restructuring took place in 1967 and in the early 1970's to help Public Works keep pace with its rapidly evolving assignments.

In April, 1972, the Ministry of Government Services was established, the new title better reflecting the role of the organization as a provider of a diverse range of services.

In my approximately one year as Minister, I have been most pleased to see the strengthened service delivery role, assumed by the Ministry in 1981, paying positive dividends in the increased satisfaction of our client ministries and agencies.

This role continues to entail more responsibility for our employees. The success of our efforts is evidence of the initiative, dedication and support they have extended.

GEORGE ASHE,
Minister



TO THE HONOURABLE GEORGE ASHE,
MINISTER OF GOVERNMENT SERVICES

SIR:

I have the honour to submit the 1983/84 Annual Report of the Ministry of Government Services.

Although I was Deputy Minister for only three of the fiscal months this report covers, it was long enough to give me an insight into the wide variety of services offered by the Ministry.

Our primary goal is service, and, at this Ministry, it is a dual role, as we provide essential services to ministries and agencies of the provincial government as well as the public. In the year under review, we continued to broaden our service scope in all areas, from our widespread and growing computer and telecommunications networks, to our substantial accommodation operations and large land management programs.

Limited funding in a time of government constraint has taught us to do more with less, and the pages of this report testify to how well we have managed, with an increased planning emphasis.

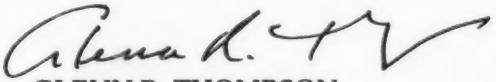
Computing technology continued to advance dramatically. During the past year, we introduced the first decentralized computer centre, providing the Ministry of Revenue in Oshawa with immediately accessible computing resources to enhance the productivity of staff. Computerization in our district offices continued, as did our assistance to all ministries in the acquisition of information technology goods. We purchased in excess of eleven million dollars' worth of micro technology-based systems for ministries, on a cost recovery basis, and moved a major computing centre from Toronto to the new Kingston-based OHIP headquarters.

The accommodation side of our Ministry is our major expenditure centre. Rapidly escalating costs prompted an intensive examination of government-wide usage of accommodation over the past year.

Client ministries became more directly accountable and therefore more cost conscious in making decisions affecting their accommodation needs. MGS worked with staff across government to minimize the effects of constraints, to reduce costs in the management of property, and to examine ways in which resources were shared.

Our service emphasis is only achieved through our most important resource, our staff. It is our staff who, individually and collectively, bring vitality to the provision of public works and support services within the Ontario Government.

Respectfully submitted,



GLENN R. THOMPSON
Deputy Minister

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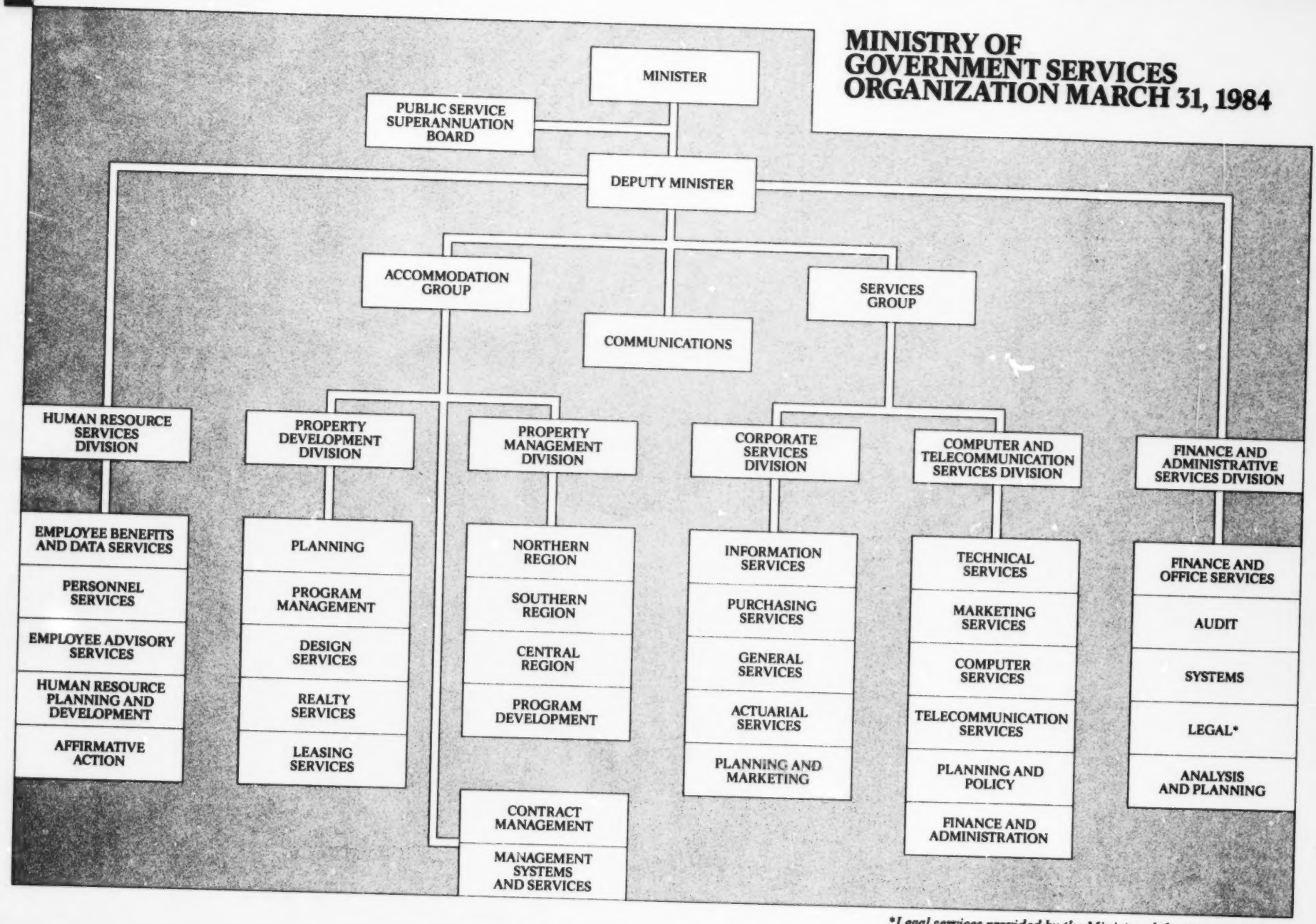
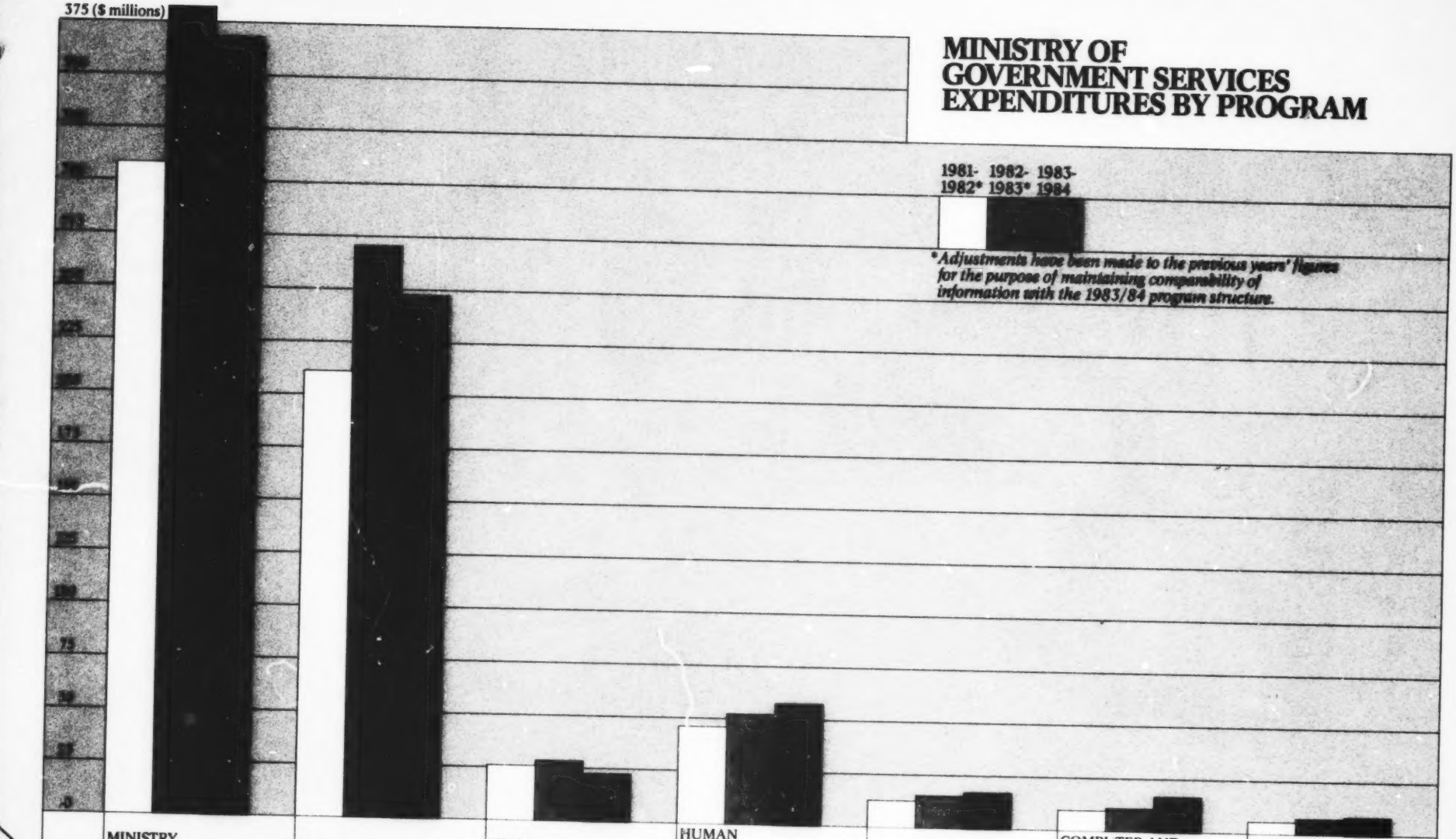
MINISTRY OF GOVERNMENT SERVICES ORGANIZATION MARCH 31, 1984



*Legal services provided by the Ministry of the Attorney General

MINISTRY OF GOVERNMENT SERVICES EXPENDITURES BY PROGRAM



*Adjustments have been made to the previous years' figures for the purpose of maintaining comparability of information with the 1983/84 program structure.

	MINISTRY TOTAL		ACCOMMODATION		REAL PROPERTY		HUMAN RESOURCE SERVICES		CORPORATE SERVICES		COMPUTER AND TELECOMMUNICATION SERVICES		ADMINISTRATION	
Fiscal Year	Net Expenditure	Number of Employees	Expenditure	% of Ministry Total	Expenditure	% of Ministry Total	Expenditure	% of Ministry Total	Expenditure	% of Ministry Total	Expenditure	% of Ministry Total	Expenditure	% of Ministry Total
1981/82	309.8	2947	211.1	68	25.9	8	45.4	15	11.7	4	9.4	3	6.3	2
1982/83	383.8	2985	270.0	70	28.0	7	52.1	14	14.6	4	11.2	3	7.9	2
1983/84	366.7	3026	248.0	68	22.0	6	58.8	16	15.2	4	14.4	4	8.3	2

FINANCE AND ADMINISTRATIVE SERVICES DIVISION

Fiscal 1983/84 was a year of consolidation within an environment of constraint. The Division pursued its goal of developing and providing administrative services in support of various Ministry programs and their objectives.

A majority of the Management Standards which support the Ontario Government's Management Philosophy were successfully implemented. The Ministry's planning processes became more effective through improved management planning and control systems. Internal policies and procedures now reflect the implementation of the standards. Comprehensive and other special audit services were firmly established within the Ministry.

The Division consolidated Ministry systems development and support activities. It also continued to ensure that new computer-based technology was suitable and practical for program needs.

Through the Performance Management program, the Division fostered an environment which encouraged improved personal performance and the attainment of personal career goals in keeping with organizational needs. In-service training, job rotation, secondments, etc., contributed to the overall human resource development program.

Responsibilities and achievements during the year are contained in the summaries which follow.

JOE SILVER, EXECUTIVE DIRECTOR

FINANCE AND OFFICE SERVICES BRANCH

Effective April 1, 1983, operations of the former Finance Branch and the Administrative Services Branch were combined to form the Finance and Office Services Branch.

The Finance Section is responsible for budget control, financial management, advisory and information services. It also provides general accounting functions including payroll, accounts payable, accounts receivable and revenue control. The Section maintains the Ministry's financial information and reporting systems, and liaises with Management Board of Cabinet, the Office of the Provincial Auditor, other ministries, agencies, boards and commissions.

The Office Services Section provides centralized Ministry office services including purchasing, records management, copy centres, communication services, Ministry accommodation services and employee parking.

The Branch continued to upgrade and enhance its electronic data processing systems during the year, and increased its use of microcomputers to improve productivity. Also, the successful development and implementation of an Accountable Advance System led to the sharing of its software application with other ministries.

AUDIT BRANCH

The Audit Branch provides objective assessments of the internal and management controls under which the programs and activities of the Ministry operate.

During the fiscal year, the Branch continued to perform comprehensive audits under its mandate. In addition, the Branch provided special audit services as requested by senior management.

SYSTEMS BRANCH

The Systems Branch provides a full range of information technology services to the Ministry. These include the development and maintenance of computerized systems, office automation and hardware services, as well as systems planning and co-ordination. A Systems Services Centre is maintained by the Branch to ensure that the latest information on technology and office automation is made available to management.

The Branch continued to contribute to improved productivity in the Ministry through the introduction of new computer-based technology suitable for program needs. Microcomputer-based systems developed for district offices of the Property Management Division was a major project. In addition, a business graphics service and technical services support function were established.

ANALYSIS AND PLANNING SECTION

The section co-ordinates the Ministry's management planning process, Management Board liaison and submissions, and the preparation of the Minister's Reference Material. It is also responsible for developing administrative policy, monitoring the implementation of Management Standards, and providing a number of other corporate support services.

Productivity improvements continued, aided by the introduction of an automated office system which made the provision of on-line management information possible.

Eighty per cent of the Management Standards project was completed in the fiscal year. The project will be fully implemented within the next two years.

As part of the Ministry's emphasis on human resources development, a program was instituted to second individuals to the Section for six-month periods to provide them with exposure to the management planning process.

LEGAL BRANCH

The Legal Branch provides a variety of services to the Ministry including the completion of real estate transactions, advice on legal matters, and the pursuit of debts owing to the Crown.

During the year, 615 purchase, sale, lease and easement transactions were closed, and 171 debt claims were received for collection.

HUMAN RESOURCE SERVICES DIVISION

The Division continued to provide an integrated approach to human resource services, both within the Ministry and on a service-wide basis.

It placed an increased emphasis on service improvements in response to the Ministry's priority and commitment to support program goals. Human resource planning and development was again an integral part of the Ministry's overall planning and management process. Management development and accelerated career development for women were significant initiatives. Also, the Division promoted employee safety, health and well-being within the Ministry and throughout the government to help employees achieve optimum performance.

Plans were developed to implement a corporate human resource information system to meet Ontario Public Service management needs. The Division administered superannuation and benefits plans for the Public Service and provided regular and pension payroll services to all ministries.

The activities highlighted under each of the following programs reflect the progress and accomplishments of 1983/84.

JACK FILBY, EXECUTIVE DIRECTOR

EMPLOYEE BENEFITS AND DATA SERVICES BRANCH

The Employee Benefits and Data Service Branch administers the benefits program for over 100,000 current and retired employees of the Ontario Government and certain designated agencies, boards and commissions, as well as current and retired members of the Legislative Assembly. The Branch also provides all government ministries and some agencies with centralized and comprehensive payroll benefits and attendance administration systems.

The Branch offered an integrated and co-ordinated service delivery program through four functional areas: Finance and Administration, Benefits Services, Policy and Executive Benefits, and Data Services.

Finance and Administration provided financial and administrative support services related to pension plans, benefits and associated cost distribution.

Benefits Services administered benefits for current and retired employees of ministries, agencies, boards and commissions in accordance with pension legislation and a variety of insurance plans. The Section also provided individual benefits statements to employees and participated in pre-retirement seminars, which were conducted in co-operation with the Civil Service Commission and employing ministries and agencies.

Policy and Executive Benefits provided counselling and advisory services to client ministries, members of the Executive Compensation Plan, as well as contributors and pensioners under the Public Service Superannuation Act and the Legislative Assembly Retirement Allowances Act. Secretarial services were also provided to the Public Service Superannuation Board.

In June, 1983, Royal Assent was given for an amendment to the Public Service Superannuation Act, permitting widows and widowers of deceased Ontario Government employees or pensioners to receive pension benefits after they remarry.

Data Services operated and maintained the corporate Integrated Payroll, Personnel and Employee Benefits System, Central Attendance Recording System, Go Temporary and Pension payroll. This included the co-ordination of technical systems improvements.

During the year, the Branch continued to optimize internal operations as well as plan for future client needs through effective service and corporate systems technology.

PERSONNEL SERVICES BRANCH

The Personnel Services Branch provides services to the Ministry in recruitment, organization and compensation, staff relations, occupational health and safety, personnel training and employee records administration.

During the fiscal year, the Branch continued to focus on improved service to the Ministry through internal training of personnel administrators, and the development of improved administrative policies and procedures.

The Branch provided organizational assistance; arranged for the recruitment and orientation of suitably qualified staff; actively administered effective management / union employee relations committees as a forum for the resolution of employee concerns; and implemented a Ministry Occupational Health and Safety program under the direction of a full-time safety co-ordinator.

The Branch continued to provide advice and information to employees on employee benefits; maintained employee records to ensure proper compensation through effective job evaluation; maintained accurate employee personnel records; and conducted management training seminars in staff relations and attendance improvement.

EMPLOYEE ADVISORY SERVICES BRANCH

The Employee Advisory Services Branch offers services in safety, health, counselling and rehabilitation to the employees of all ministries.

Safety Services provided a regionalized corporate safety service to ministries. Included in this service were building/fire safety inspections, and the development of building evacuation plans in conjunction with occupant ministries. Instruction in first aid, cardiopulmonary resuscitation, driver education, and accident investigation and reporting was also made available.

The Employee Health Service offered assistance in four main areas: direct confidential health services to employees, occupational health programs under the Occupational Health and Safety Act, and advisory services to ministries concerning employees with health problems

affecting work performance. An increased emphasis was placed on this area's educational and preventative role.

Employee Counselling Services provided confidential assistance to all government employees through four related activities. Training and education services assisted managers in dealing with employee work performance problems. For employees with personal problems adversely affecting work performance, a confidential, voluntary counselling service was available, as well as an advisory service to employees seeking information on day care. The rehabilitation program assisted employees with longer term illnesses, for the purpose of helping them to return to the work setting.

HUMAN RESOURCE PLANNING AND DEVELOPMENT SECTION

The Section provides support and advisory services to managers and employees of the Ministry.

It continues to co-ordinate the processes and services required for a comprehensive, Ministry-wide approach to human resource planning and development.

Human resource planning is an integral component of the Ministry's strategic and operational plans. A computerized human resource information system facilitates the matching of organizational needs with individual skills and interests. A performance management process integrates performance planning, evaluation and development, and advisory services on human resource planning and career development are offered to Ministry managers and staff. The Section also supports Ministry-wide initiatives designed to improve management development, and staff training and development.

During the fiscal year, the Section made significant progress in facilitating effective human resource management in the Ministry.

AFFIRMATIVE ACTION SECTION

The Affirmative Action Section offers a number of services to help employees establish and attain career objectives. The Section provides career counselling, presents seminars, produces articles for publication in the Ministry's news magazine, and sponsors activities designed to be of particular assistance and benefit to women in the Ministry.

The Section reported a number of significant achievements in the fiscal year: the production of "Stepping Up," a video-tape, to publicize the Ministry's Affirmative Action activities and goals; one-day seminars offered to all women in head and regional offices to inform, motivate and assist in planning career goals; the placement of 27 women into management positions; the sponsorship of 203 women attending new technology courses; and the participation of 99 women (10.8 per cent of Ministry women) in accelerated career development initiatives.

With the continued support of management, the Affirmative Action Section strengthened women's representation in the Ministry, and new program initiatives were set for the 1984/85 fiscal year.

COMMUNICATIONS BRANCH

Communications Branch serves as a two-way information resource, with a combined mandate to keep ministries, agencies and the public aware of the scope and purpose of Government Services activities, while maintaining continuous liaison to ensure that the Ministry is informed and responsive to issues surrounding these activities.

In 1983/84, support was provided to program areas of the Ministry in communications planning and the development of printed and audio-visual products. For example, a number of construction projects were followed through from tender call to completion, with many of these expedited due to funding from BILD, the Board of Industrial Leadership and Development. Branch duties in this respect encompassed the preparation and distribution of news releases, reports and publications, as well as the preparation of speeches and responses to questions put forward in the Legislature. Public ceremonies and special events were also co-ordinated, with all required services provided through the Branch.

In addition the Branch continued to provide the following on-going programs:

- The Employee Suggestion Program, which began its third year in February, 1984, with the number of suggestions received since inception well surpassing 600. Some 70 ideas were officially recognized at two awards ceremonies.
- The Medal Programs for Good Citizenship and for Police and Firefighters' Bravery, resulting in the presentation of 25 awards at two ceremonies.
- The Province of Ontario Art Collection program, which intensified its effort to assemble, restore and itemize government-owned works from locations throughout the province. This formed part of a major initiative, supported by funds from the Ontario Heritage Foundation, to produce the first comprehensive catalogue of the Province's art collection since 1905. At the close of the fiscal year, completion was imminent, with a November, 1984 publication date expected.
- The Media Studio, in the Legislative Building, which provided various communications services to the 125 Members of the Legislature.
- SPECTRUM, the MGS employee magazine, of which three feature-format issues were produced.

SERVICES GROUP

A number of significant customer service achievements occurred on behalf of the Ontario Government this past year, as a result of Services Group activity.

The Access Ontario Information Centre was opened in Ottawa. A large computerized database called TELEPAC was brought into general use. The organization of customer service co-ordinators across government was revitalized, and MGS established its own Service Improvement Team in the interest of increased support to our clients. Additionally, many staff were brought together into one building substantially improving internal communications and administration.

Services Group provides a wide variety of services to client ministries and the public, ranging from databases to office products; from the government's souvenir line to computerized telecommunications facilities. It does this through two large Divisions: Corporate Services and Computer and Telecommunication Services.

The Group's efforts in improving public access and contributing to program effectiveness continue to support the objective of MGS: to provide the best service possible to the government and public.

BILL CHARLTON, ASSISTANT DEPUTY MINISTER

CORPORATE SERVICES DIVISION

During 1983/84, the Division continued to meet the challenge of responding effectively to the service needs of Ontario Government ministries and agencies.

Productivity improvements within the Division's 23 services resulted in increased savings to the government. These were achieved through a renewed emphasis on strategic planning with a review of internal processes and the streamlining of administrative and delivery procedures. Responsiveness was maintained through a strong concentration on customer service, including an increased flexibility to meet specialized demands.

Corporate Services' mandate to improve public access to the government was fulfilled through the opening of the Access Ontario Information Centre in Ottawa during December, 1983. Here, Ontario Government information, publications and brochures are made available in both official languages. Bilingual service was also extended to the Queen's Park switchboard and the Ontario Government Bookstore.

As we look to the future, the emphasis will be to do more with less. This will be achieved through the dedication of our employees, the introduction of new methods and technology, and a continuing commitment to supporting government policies and programs in the most effective and efficient manner possible.

JOHN JACKSON, EXECUTIVE DIRECTOR

PLANNING AND MARKETING SECTION

This section was formed during the year as a component of the Executive Director's office. It provides planning and marketing expertise and support in conjunction with the delivery of Division services.

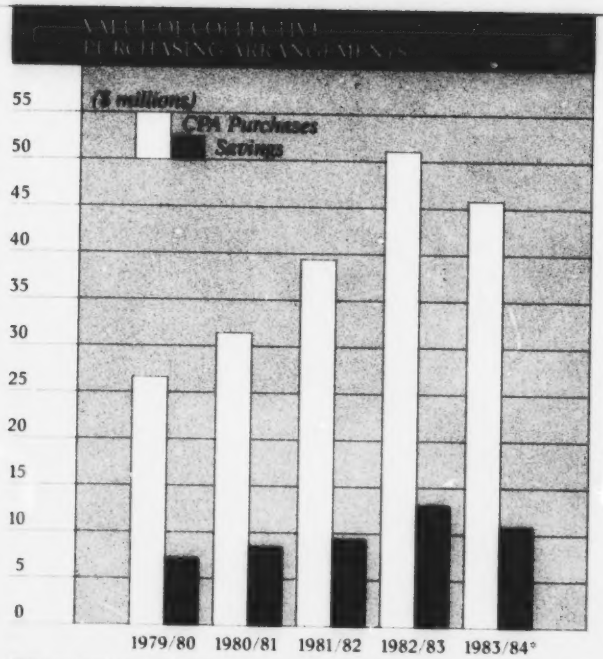
The Section played a key co-ordinative and advisory role in the development and preparation of strategic and marketing plans. It also performed a variety of support roles in the execution of specific marketing and associated service development initiatives.

PURCHASING SERVICES BRANCH

This branch consists of six Sections: Printing Services, Government Stationery Service, Collective Purchasing Services, Assets Disposal, Vehicle and Repair Service, and Public Tenders Office.

Purchasing Services continued to identify and take advantage of opportunities for improving its service. Government purchasing attracted a large number of prospective suppliers, all competing for a share of the government market and exploring ways and means of persuading the government to buy. Accordingly, in these times of constraint, purchasing was an especially challenging activity for both buyers and suppliers.

The Branch was also closely involved with the Management Board Procurement Review Project in assembling purchasing data for the Ministry of Government Services, and reviewing procurement initiatives affecting the Ministry.



**The reduction in 1983-84 was due to the transfer of certain commodities to another ministry to consolidate services to clients within the government.*

PRINTING SERVICES

Printing Services offered a comprehensive graphic arts service to all ministries and agencies. This included assisting clients in specifications development, calling tenders, providing creative design skills and purchasing printing services from the graphic arts industry. The Section maintained a source list of more than 1,000 Ontario suppliers.

In 1983/84, a total of 764 tenders were called, and purchase orders worth approximately $16.7 million were issued. Estimated savings of $3.3 million accrued to clients as a result of competitive tendering and the expert advice provided in preparing specifications.

State-of-the-art technology was introduced in the production of *Hansard* to reduce printing costs. The application of similar technology was planned for the production of all Legislative Printing, with comparable savings expected.

GOVERNMENT STATIONERY SERVICE

This Section provided a full service stationery centre to approximately 80 per cent of all Ontario Government offices, offering more than 1,000 items of stationery, office supplies, forms, and giftware. The processing of approximately 34,000 line items per month resulted in sales of $8,077,300 in 1983/84.

During the year, a major project was undertaken to offer Ontario-made souvenir products to the public. A souvenir counter, located in the main lobby of the Legislative Building, was opened in July and sales totalled over $40,000 after nine months of operation.

The service level improved from an average 97 per cent client satisfaction with items ordered in 1982/83, to 98.5 per cent in the current fiscal year.

Continuing funding constraints encountered by customers, coupled with improved service resulted in increased business for the Government Stationery Service. Further customer savings and continued growth are anticipated in 1984/85.

COLLECTIVE PURCHASING SERVICES

The Ministry's one-window collective purchasing program for common-use products and services continued to capitalize on opportunities for supply efficiencies and economies of scale. This resulted in purchases by all ministries and agencies totalling $45,683,000, yielding estimated cost savings of $10,800,000.

In addition, the Ministry's commitment to "buy Canadian" became firmly entrenched in purchasing activity.

The Section also continued to step up its efforts to meet representatives of the business community across the province; to participate at trade shows, business fairs, etc., and to develop constructive relationships with the private sector.

ASSETS DISPOSAL

The activity of this Section included receiving, warehousing, and arranging for the re-use of furniture, equipment and materials which have been declared surplus by ministries and agencies. Sales of surplus assets to the private sector in 1983/84 amounted to approximately $125,000.

During the year, initiatives were taken to establish a cash and carry public sales facility to make surplus assets not required within government, available to the public.

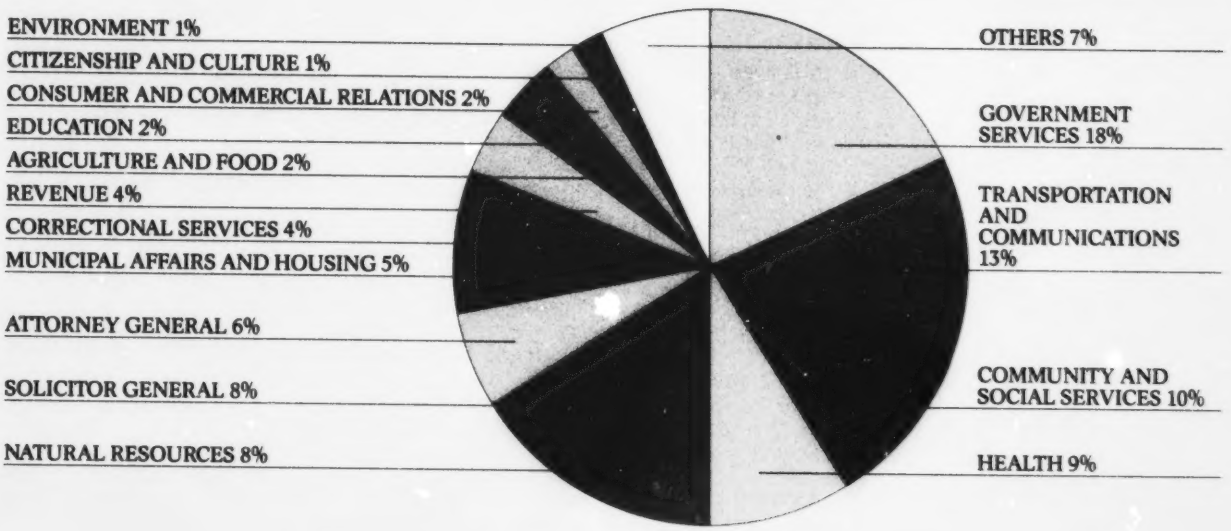
VEHICLE AND REPAIR SERVICE

This Section was transferred from General Services Branch to Purchasing Services Branch in November, 1983. It continued to maintain, repair and convert vehicles and equipment for all ministries, on a cost recovery basis. Sales resulting from these services in 1983/84 amounted to $648,300.

Vehicle and Repair Service also provided a trucking service throughout the province, achieving economies through consolidated loading wherever possible. Sales stemming from this service amounted to $1,145,000.

PUBLIC TENDERS OFFICE

The Public Tenders Office provided a convenient central facility to ensure fair competition in the awarding of government contracts. A total of 1,392 tenders in various categories were processed, resulting in $161,900,000 in contract awards.



INFORMATION SERVICES BRANCH

The Information Services Branch administers co-ordinated corporate services essential to the provision of Ontario Government information and related services to ministries, agencies and the public.

Its organization encompasses "information carrier" activities including the Government Switchboard, Translation Bureau, Publication Services, Government Mail Service, and Records Management. The Branch also helps to assure greater public access to the government through the Citizens' Inquiry Bureau and the Access Ontario Information Centre in Ottawa.

"Access Ontario" was opened during December, 1983, in support of the government's commitment to increase its contacts with the public. Responsibility for the planning and establishment of the centre rested with the new Information Services Development Section, organized during the fiscal year. The Section also planned and worked on a number of other projects involving newly-developed information technology.

An on-line government information base — TELEPAC — became operational in the summer of 1983. In addition to being used for responses to public inquiries at Queen's Park information desks, TELEPAC was designed to be accessible to those preparing directories and other materials.

Other inquiry service data bases were revised and maintained for use by the Citizens' Inquiry Bureau and Access Ontario. Updating of the *KWIC Index* was undertaken in preparation for publication early in 1984/85.

INQUIRY SERVICES SECTION

This Section consists of the Queen's Park Switchboard, Citizens' Inquiry Bureau and the information desks in the Macdonald Block, Queen's Park, Toronto. Staff of these areas provide switchboard, information and referral services to the government and public. Over five million calls were handled at the switchboard facility, and the Bureau responded to approximately 200,000 inquiries.

Activity included initiation of a program to assist and train the staff of other ministries in setting up public inquiry service facilities. In addition, terminals were installed at two Macdonald Block information desks for access to the TELEPAC base which contains the names, work addresses and telephone numbers of Ontario Government employees — enabling improved responses to public inquiries.

TRANSLATION BUREAU

The volume of translations from English to French grew by 20 per cent to a total of 4.1 million words in 1983/84, in response to the Ontario Government's French language services policy. Without increasing its staff, the Bureau continued to offer the same efficient service to clients. This rapid increase in volume was satisfied in part through the purchase of translations from outside suppliers. Also, the staff of the Bureau continued to respond to the increase workload in a professional and highly committed manner.

Translations from French to English totalled 570,800 words. The main purpose of this service is to provide the government with English versions of documents originated in French, thus ensuring availability of information on developments of interest in French-speaking areas.

In the Multilingual Section, an important activity continued to be translation of documents enabling newcomers to the province to further their education or find employment. Last year, 14,270 such documents in 75 different languages were translated into English for approximately 7,000 persons.

PUBLICATION SERVICES

Publication Services achieved further improvement on its turn-around time for the distribution of government publications through retail bookstore outlets, mail order services, and a province-wide library depository system.

The Access Ontario Information Centre in Ottawa now provides an additional public outlet for both free and priced Ontario Government publications.

The toll-free telephone service for publications information and ordering greatly improved access throughout the province.

During 1983/84, 1,302,900 priced publications were sold for $2.15 million, with another 5,319,600 distributed free of charge.

GOVERNMENT MAIL SERVICE

In 1983/84, this unit processed more than 90 million pieces of government mail, successfully increasing service while reducing costs. Government Mail Service took advantage of Canada Post's quantity mail discount rates, to save more than one quater-of-a-million dollars for its clients.

In addition, the computerized mailing list continued to improve mailing capability.

RECORDS MANAGEMENT

During the year, approximately 320,000 cubic feet of records were stored in government centres near Toronto. This includes some 30,000 cubic feet assigned to contracted private sector facilities.

The Ministry and Management Board of Cabinet jointly sponsored a study of the records management program and its government-wide organization. Following evaluation, appropriate policy and operational changes will be considered to ensure that the program continues to meet Ontario Government needs.

GENERAL SERVICES BRANCH

General Services Branch provides a number of administrative support services to government programs, ensuring that such services are provided on a contractual basis where possible, and at cost and quality levels superior to alternative sources of supply.

GOVERNMENT PAYMENTS

This Section continued to administer and record government payments from the Consolidated Revenue Fund. Operations included the conversion of payment information into computer readable form prior to cheque production, as well as cheque writing and the direct transfer of funds. Other activities included the signing and mailing of cheques, the reconciliation of bank accounts, and the cancellation or replacement of lost or stale dated cheques.

During 1983/84, some 8.5 million payments were made using paper cheques, while the electronic transfer of funds program was used for approximately 1.5 million payments.

INSURANCE AND RISK MANAGEMENT

The Insurance and Risk Management Unit administered insurance and risk management programs, purchased insurance for the government, and provided ministries and agencies with expertise to develop, implement and maintain controls over risk exposure and loss prevention.

During the year the unit continued to utilize tendering procedures to obtain government-wide insurance coverage in order to effect premium savings in the purchase of general liability and automobile fleet insurance. Public tendering allowed the unit to increase liability limits while still maintaining a reduction in overall costs. New policies were negotiated to provide coverage for individual ministry programs, and the unit initiated further studies to determine whether existing insurance policies could be cancelled, in accordance with the Ontario Government's policy to self insure against risks to physical assets.

In addition, unit representatives participated on various government committees discussing insurance and risk management matters, and made presentations concerning insurance and risk management services at seminars for government ministries and agencies.

OFFICIAL DOCUMENTS

Official Documents Section prepared, recorded and microfilmed formal documents issued under the Great Seal of Ontario and the Privy Seal of the Lieutenant-Governor. It also prepared congratulatory scrolls for presentation to Ontario residents in recognition of their ninetieth or succeeding birthdays, fiftieth or succeeding wedding anniversaries, significant individual accomplishments and special jubilees.

During the year, 24,384 formal documents were processed, 39,147 various documents were recorded and microfilmed for retention by the Section, and 12,918 congratulatory scrolls were prepared for presentation to Ontario citizens.

CENTRAL COLLECTION SERVICES

Central Collection Services provided assistance to client ministries in the collection of overdue accounts. During 1983/84, systems and organizational improvements raised the collections made for the government to more than $4,000,000, from approximately $3,175,000 in 1982/83.

FOOD SERVICES

This Section arranged for tendering and administered catering contracts for cafeterias and vending machine operations in provincial courthouses and office buildings. Food Services continued to develop new contracts designed to give caterers more freedom in menu selection and methods of operation. Caterers were also selected by committees consisting of ministry staff working in buildings where contracts were planned.

COMPUTER AND TELECOMMUNICATION SERVICES DIVISION

ACTUARIAL SERVICES

Reporting to the Executive Director of the Division, Actuarial Services provided a professional consulting service to ministries and agencies of the Ontario Government related to pension and group insurance programs within the Ontario Public Service. Services included pension actuarial reports, demographic studies, calculations of pension values, investment yield projections, advice on pension and tax legislation, commentary on pension reports and papers, and studies of experience under life, health and dental plans.

Significant projects for the year included the resolution of problems related to the change in insurance carriers for management employees, an analysis of various pension proposals for provincial judges and the Ontario Provincial Police, and participation in the preparation of the Ontario position paper on pension reform (published by Treasury in April, 1983). Completed was the 1982 triennial valuation report on the Public Service Superannuation Fund which resulted in a new schedule of special payment requirements. Studies were also prepared relating to new legislation under the Teachers' Superannuation Act, including cost summaries for Management Board submissions.

Extensive information technology services were delivered through two activities of this Division. The Computer Services activity operated on an optional, full cost recovery basis while the Telecommunication Services activity operated on a mandatory, partial cost recovery basis.

Computer Services maintained approximately 85 per cent of the government's computing, with a small reduction in price for services. During fiscal 1983/84 there was also the successful and timely relocation of the Leaside Computer Centre operations to the new Macdonald-Cartier Building in Kingston.

The Telecommunication Services activity delivered up-to-date telecommunications technology services for voice, video facsimile and radio, to government facilities across the province.

In 1984/85 the Division plans to introduce additional information technology services for its many clients, to further enhance governmental productivity

BILL CHARLTON, ACTING EXECUTIVE DIRECTOR

MARKETING SERVICES BRANCH

Marketing Services is responsible for developing and maintaining service support between the Division and its clients. The main expression of clients' needs is incorporated into the Division's market plan from which the Divisional capacity plan is developed. The Branch also develops and provides support for the products and services offered by the Division.

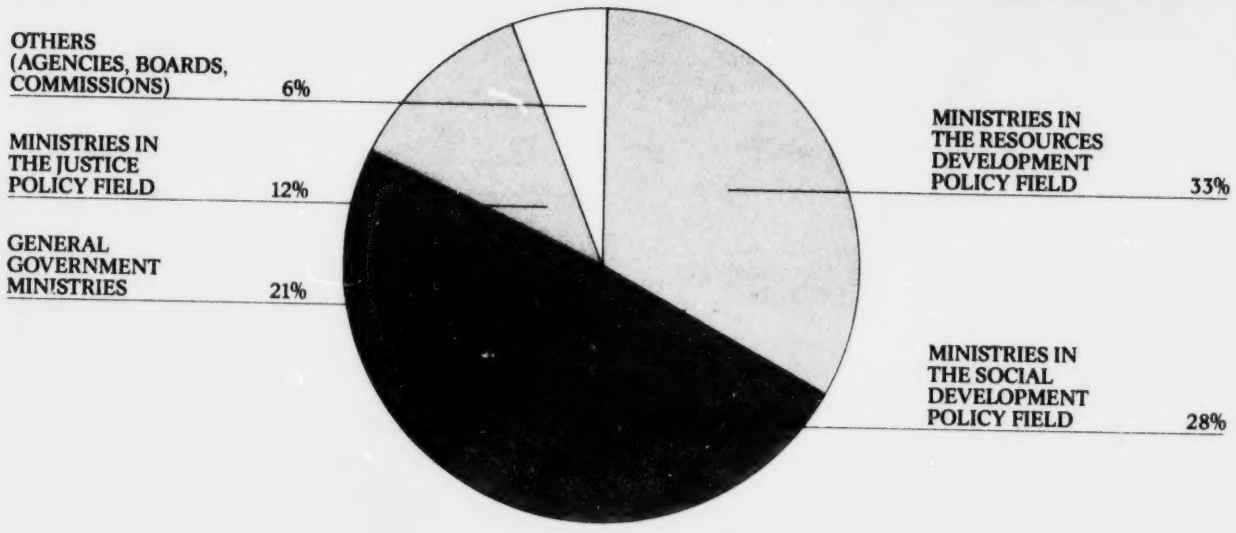
Part of the Branch's service to clients continued to be provided by the Education Services Section, responsible for electronic data processing training within the government. Many courses were arranged in regional centres. Once again, the microcomputer training program for employees at all levels of the public service was very popular.

In response to client needs, the Branch assessed the need for several new products such as computerized voice messaging, and electronic text transfer by word processors.

COMPUTER SERVICES BRANCH

The Computer Services Branch operated the government's central computing facilities. In 1983/84, the Branch increased production by 17 per cent, while limiting its equipment cost increases to less than five per cent.

The relocation of the Leaside Computing Centre to Kingston, a major project, was successfully completed. The Kingston Regional Computing Centre now provides local computer processing support to several ministries who have relocated to and within that city.


OTHERS (AGENCIES, BOARDS, COMMISSIONS) 6%
MINISTRIES IN THE JUSTICE POLICY FIELD 12%
GENERAL GOVERNMENT MINISTRIES 21%
MINISTRIES IN THE RESOURCES DEVELOPMENT POLICY FIELD 33%
MINISTRIES IN THE SOCIAL DEVELOPMENT POLICY FIELD 28%

TELECOMMUNICATION SERVICES BRANCH

This Branch is responsible for delivering telecommunication services to the government. It provides data, voice, video and facsimile transmission to facilities across the province.

Currently, some 50,000 telephones are used in government offices handling about 500,000 calls per day. In order to reduce long-distance charges, the Branch operates an inter-city telephone network which handles in excess of 32,000 calls per day across the province.

The network saved the government approximately $9.6 million during the year and its level of service to users also improved. Over 87 per cent of all calls placed using network facilities were completed on the first attempt.

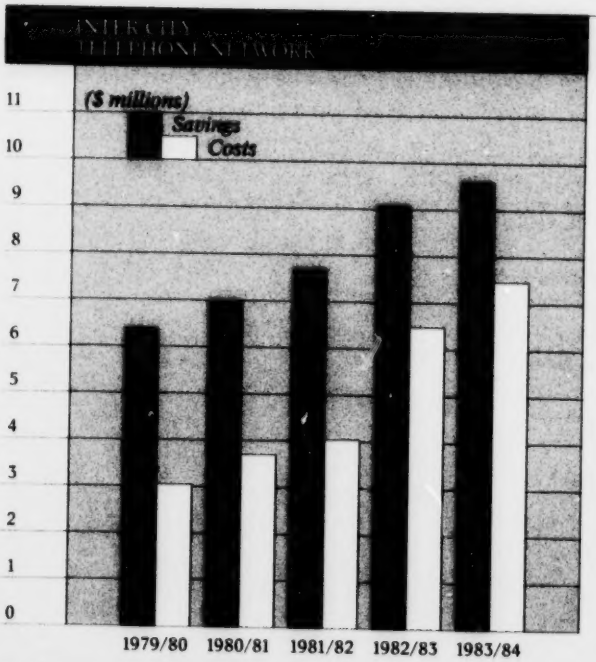
The Branch expanded its audio teleconferencing service in response to client demands. Some 60 multi-location audio teleconferences are now processed every month by the Queen's Park Teleconferencing Service.

In addition, the Queen's Park Computer Centre was integrated into the data network during the year, enabling on-line terminal connections among all MGS computing centres.

TECHNICAL SERVICES BRANCH

The Branch provides and supports the supervisory software that directs and controls the varied computer operations of the Division.

The introduction of new supervisory programs into existing systems can be achieved only after extensive testing. During the fiscal year, for example, the Branch commenced an upgrading of the operating systems software for all nine computers within the Division. This major project was undertaken to take advantage of the latest technological developments in hardware and software. It will also reduce costs for the Division and, therefore, its clients.



PLANNING AND POLICY, FINANCE AND ADMINISTRATION SECTIONS

These two Sections provide technical planning advice and administrative assistance to the Division. They offer support in the preparation of the Division's strategic, marketing and operational plans. In addition, they assist in the development and review of Ministry and government policies affecting the Division's mandate, and provide support to the Division in the areas of financial management and office services.

ACCOMMODATION GROUP

Accommodation Group maintained an emphasis on its customer orientation, directing its efforts towards identifying, understanding and interpreting client needs.

There was an increased requirement to deliver more accommodation services locally through the province-wide field offices. Steps were also taken to review other Ministry services to broaden the scope of local delivery.

Continued co-operation with client ministries led to the formation of development teams. Currently, in partnership with the Ministry of Energy, a team is in the process of developing and implementing an approach to third-party financing for the Energy Management Program.

The Group's leadership role in the management of corporate and real property assets was effectively demonstrated in the successful completion of "MetroPlan." The short term phase of this project consolidated ministries in single locations and relinquished a considerable amount of leased space. The result will be substantial cost avoidance to the government for a number of years into the future.

Accommodation again responded to federal and provincial job creation initiatives. In addition to over 7,412 regular and short term jobs created through accommodation activities, more than 290 jobs were generated from the $5 million allocated by the Board of Industrial Leadership and Development (BILD). Another 136 jobs were created by $1.3 million from the Canada-Ontario Employment Development program.

Overhead was reduced further in 1983/84, in support of the Ministry's on-going cost-cutting initiatives.

In the interest of better service there was a strengthening commitment to staff development. Skills and knowledge were optimized and opportunities for professional growth were created.

Accommodation Group, representing the largest segment of the Ministry's resources, plans, develops, and manages the government's accommodation and real property.

It consists of the Property Development and Property Management Divisions, and Contract Management Branch. Corporate administrative and financial services are provided by the Management Systems and Services Section. The Section includes the Accommodation Management Information System which produces detailed information on buildings and property owned and leased by the government.

Since accommodation represents a major cost component in delivery to government programs, continuing attention is being given to decreased expenditures. This will be enhanced by the Group's progressive introduction of more client accountability in the management of accommodation resources.

Total Accommodation Group program funds co-ordinated during the year totalled just over $300 million: $269 million for the accommodation program and just over $31 million for the real property program. As indicated, $5 million was provided through the Board of Industrial Leadership and Development for job creation projects to offset unemployment.

LON PENCAK, ASSISTANT DEPUTY MINISTER

CONTRACT MANAGEMENT BRANCH

Contract Management Branch provides a full range of contract management services including tender evaluations, contract awards and the review and settlement of contractual claims. Contract payments and on-site construction supervision are other services provided.

Acts which govern activities of the Branch are The Construction Lien Act 1983; Government Contracts Hours and Wages Act; The Apprenticeship and Trademan Qualification Act; Workers' Compensation Act; Occupational Health & Safety Act, and the Industrial Standards Act.

The Branch had under construction 36 major projects during the year with a value of $76,021,000. Construction of the Ottawa Courthouse and Registry Office continued with a view to occupation in the spring of 1986.

In conjunction with the Ontario General Contractors Association and the Ontario Council of Bid Depositories, the Branch previously instituted a system of accepting tenders in more than one location by a specific closing time. They are then opened publicly in one

PROPERTY DEVELOPMENT DIVISION

particular location. This system has been successful and will continue to be used by the Ministry.

The impact of the economic climate on the construction industry was reflected in the number of lien claims registered against contractors on Ministry projects. The registering of a lien protects the wage earners', suppliers' and subcontractors' interests, and the Construction Lien Act facilitates provision of this protection.

There were 275 liens registered on Ministry projects. The Branch continued to settle most of these without recourse to litigation, as the Ministry retained the amounts of claims in trust for distribution.

In August, 1983, the Ministry introduced its own contract document for use on construction contracts. The document has been accepted by the architectural and construction associations and will provide a standard of contractual relationship between the construction industry and the Ministry.

The Contract Management Branch provided project contractual assistance to other ministries for Expo 86, and at Ontario Place and Minaki Lodge.

Training seminars were conducted in the Ministry's district offices on contract administration, claims, and The Construction Lien Act. Also, in conjunction with the Civil Service Commission, a course in Construction/ Contract Management was conducted twice during the year.

1983/84 activity concentrated on streamlining and improving project delivery processes to ensure service quality despite constrained budgets. Work channeled to the private sector increased considerably for both design development and real estate functions. There was also a greater delegation of these activities through the regional, district and area offices of the Property Management Division.

Policy development and leadership was demonstrated by the identification and pursuit of a land management strategy. This approach recognized the equity the Province has in its real estate holdings which, in total, exceeds $5 billion. They are being systematically reviewed to ensure their optimum use, and that opportunities for higher investment returns to the Province are pursued. These efforts culminated in March, 1984, with the Treasurer's budget statement, which called for an increase of some $25 million in revenue to the Province as a result of an aggressive land management and disposal program.

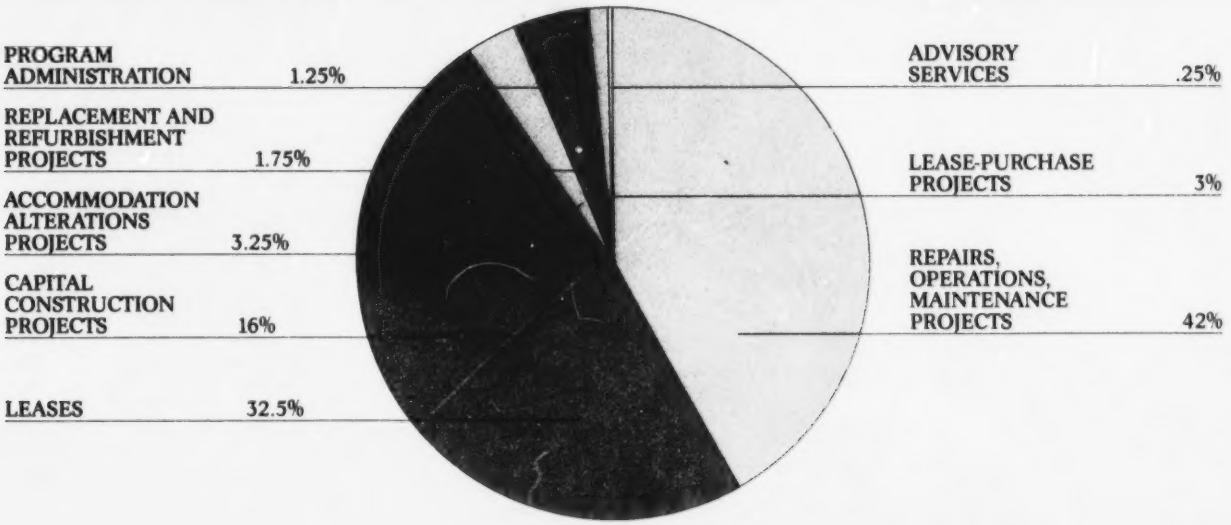
The Division undertook a restructuring in the Design Services Branch, emphasizing the development of "Office of the Future" technology. Considerable effort was also put into developing a computer-aided design facility to provide for a more responsive design process and to facilitate future moves into an automated facilities management system.

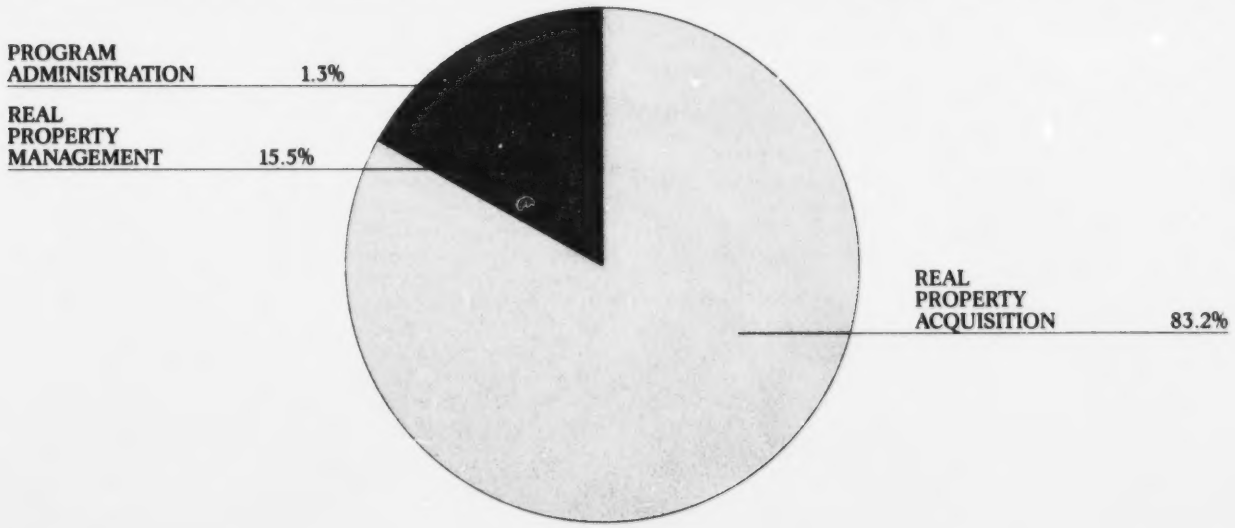
As a further step in the service improvement thrust begun last year, the Division identified the need for a greater commitment to research and development. Rapid technological change in the construction and real estate fields necessitates active research and information gathering to ensure that the government benefits from the latest innovations and developments.

Property Development provides program and project leadership, accommodation analysis, design and leasing services, and real estate expertise to support government programs.

Projects co-ordinated during the year under the capital construction, leasing, lease-purchase, accommodation alterations, replacement and refurbishment, repair, operations and maintenance, and advisory services activities were valued at approximately $269 million.

TONY GUY, EXECUTIVE DIRECTOR



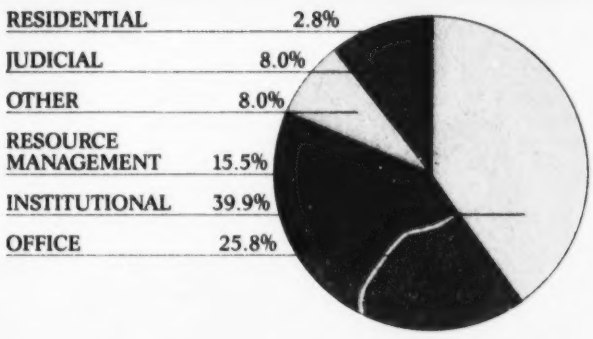


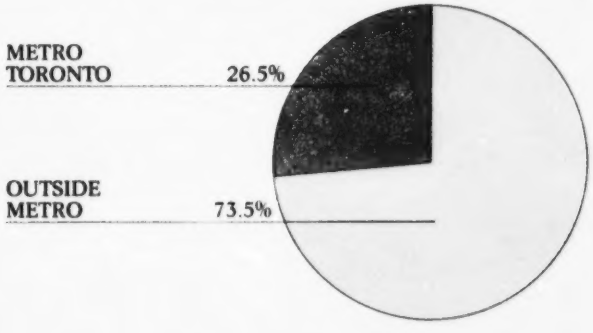
PLANNING BRANCH

The Planning Branch was established in June, 1983, from the nucleus of the Accommodation Planning Section. Its primary function is to plan and manage government real estate assets through the development of strategies for optimum use of buildings and lands in the Province's portfolio. Through its space allocation responsibilities, the Branch supports the operational activities of the Property Development Division. It formulates policy and development options for the future direction and management of the Ministry's accommodation and real estate holdings.

After gaining approval from Management Board for the "MetroPlan Short Term Action" project, Planning Branch became an integral member of the implementation team. Several changes to the complex plan were achieved while maintaining its overall schedule. By the end of the fiscal year, 92 per cent of the project was completed.

The Short Term Action successfully demonstrated that a major objective of the plan — flexibility — had





been achieved. Approximately 6,900 square metres of unforeseen (new and additional) accommodation requirements were satisfied in 1983/84 as a direct result of the MetroPlan. This prevented a significant increase in the annual lease budget.

Finally, as a legacy of the Short Term Action, cost avoidance benefits to the Ministry's Lease Program, estimated at $37,200,000 in the present value terms, will accrue over the next 10 year period.

The MetroPlan implementation provided valuable experience and emphasized the need to concentrate on cost avoidance measures. It also reinforced the principle that space reduction must be carried out on a selective basis to ensure that long-term economic benefits result.

During the year, Planning Branch also continued to study and review the policy for the management of office space. Cost effective projects were identified to ensure that space reduction does produce long term benefits. Review of the policy has helped to focus attention on the need to balance the major elements for the provision of space — staff versus space versus cost.

Space reductions at minimum cost can have an adverse effect on the operational efficiency of the office, which in turn can directly affect the program delivery of the staff.

It is proposed under the policy, that all such office space alterations be supported by a financial analysis which demonstrates a pay-back period of three years or less, to be eligible for funding.

Planning Branch also initiated its first Local Accommodation Review as part of an on-going program to gain a greater understanding of real estate assets in the field. The review developed further strategic approaches to accommodation with emphasis on the creation of consolidation opportunities across the province. Based upon the experience of a prototype study in North Bay, a sound basis for future local reviews was achieved.

PROGRAM MANAGEMENT BRANCH

Program Management Branch provides planing, budgeting, scheduling and overall program and project control necessary for the effective provision of accommodation facilities.

The Branch is the Ministry's prime liaison with client ministries. It co-ordinates the work of the other Branches in implementing a variety of projects, including studies and consultations. Program Management is also responsible for capital expenditure analysis and for conforming to the requirements of the Environmental Assessment Act.

A major Branch achievement was the development and approval of a Replacement and Refurbishment Program which commenced in the fiscal year. This program evolved from a growing awareness of the extensive, aging building portfolio, and the need to dedicate funding to ensure systematic maintenance at acceptable standards. Projects implemented under the program will safeguard the quality of government-owned assets.

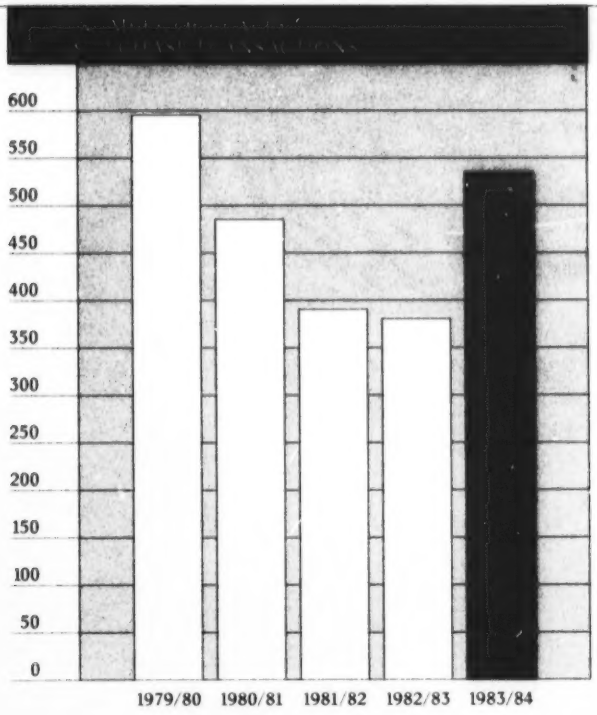
DESIGN SERVICES BRANCH

Design Services Branch provides architectural and engineering design services, and prepares contract documents to support the accommodation programs of the Ministry. Advisory and consulting services are provided to other branches and client ministries in the areas of design, construction, alterations, and the maintenance and operation of accommodation facilities.

The Barrier Free Design Office, which was created during the previous year to provide technical advice on improving access and free movement by disabled persons, is now well established in the design process. This office is consulted by a large variety of ministries, organizations and groups requiring advice in this area.

During the year, approximately 250 projects progressed through the different stages of design and contract documents. In addition, the Branch delivered 310 advisory service projects of varying sizes ranging from major feasibility studies to advice on the selection of furniture and furnishings.

In order to optimize its financial and human resources, the Branch took advantage of the continuing advances in modern technology by automating its estimating and specification writing processes. Work is under way to enable interfacing with microcomputers in Property Management Division's district offices, to allow access to master specifications and up-dates. Microcomputers are also being used to perform complex energy calculations and, in the future, to tie into sophisticated building control systems in remote locations for monitoring purposes.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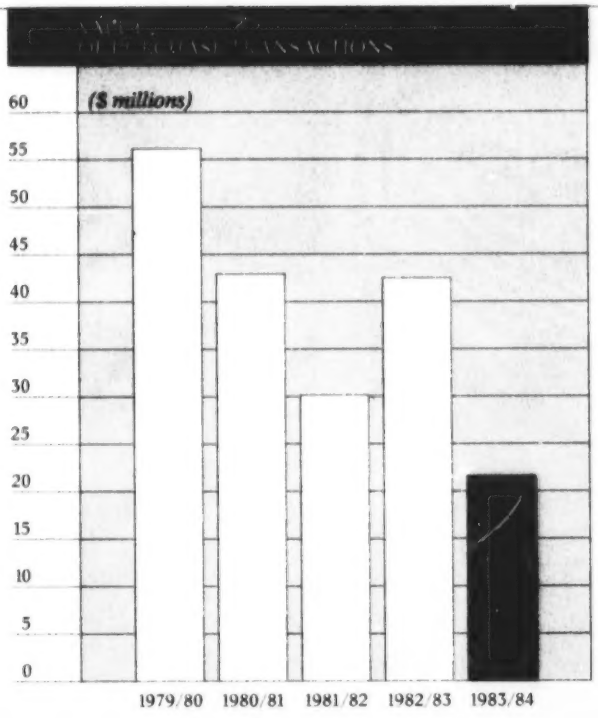
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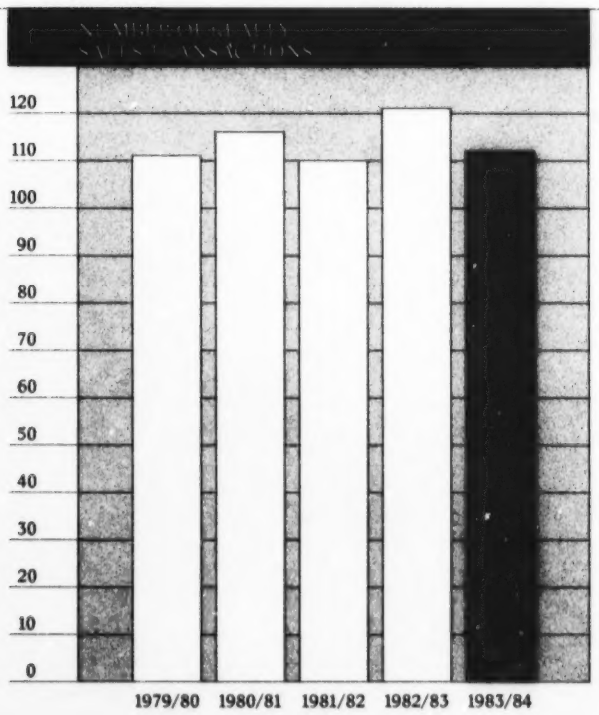
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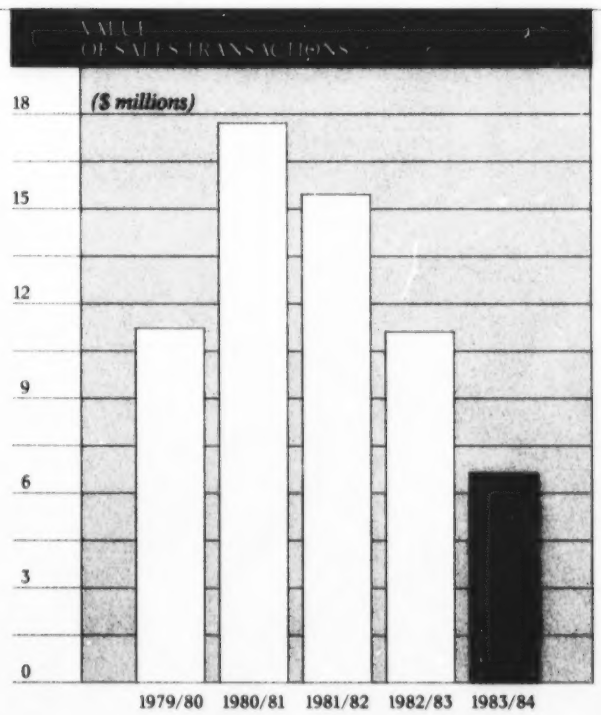
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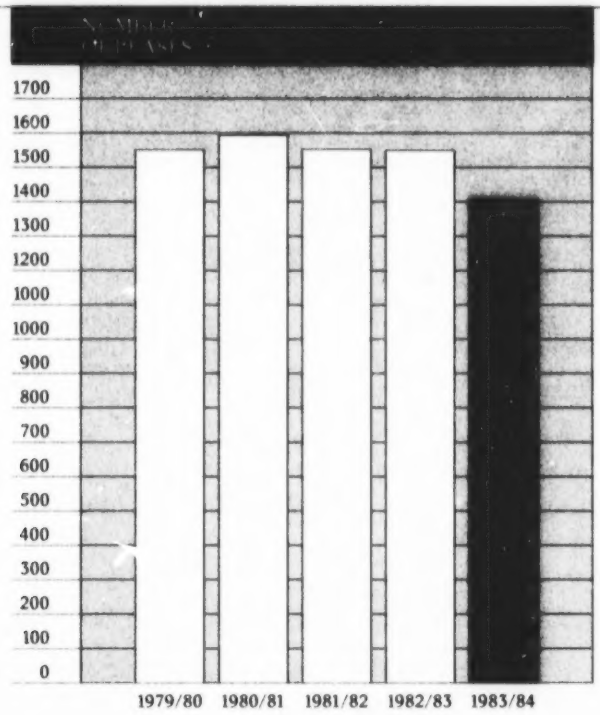
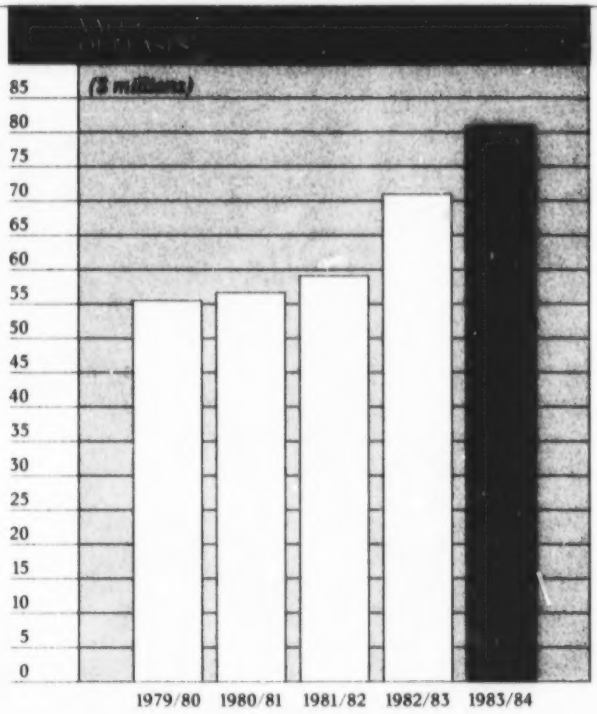




Computer-aided design was also introduced and it is expected that its use will increase significantly over the next few years as the Branch moves into automated facilities management.

The design of energy-efficient new buildings is increasingly more important in the present economic climate. The new Ottawa and North Bay court facilities exemplify how considerable capital savings will be achieved through the elimination of thermal storage tanks while maintaining an efficient level of energy consumption. Life-cycle costing is also being regularly applied to projects in order to further realize optimum long-term costs.

Design Services Branch has been given the responsibility of commissioning such new and highly energy-efficient buildings, which have very sophisticated control systems. The Branch will continue to ensure that operational staff are trained in the running of these systems.

The Art Advisory Committee, comprising representatives from the Design Services and Communications Branches, along with representatives from the private sector, commissioned six original works of art for the Macdonald-Cartier Building in Kingston, and seven for the St. Catharines Courthouse and Registry Office.

REALTY SERVICES BRANCH

This Branch is responsible for the acquisition, management and disposal of corporate real property to support Ontario Government programs, and for taking a lead role in the development of government policies relating to real property. Appraisals, negotiations, acquisitions of land and buildings, title searching, land surveys, land management, the letting of currently unneeded property, and the disposal of surplus property are services provided by the Branch. Advisory services are provided to ministries, boards, commissions and crown agencies on real estate matters. The Home-Owner Employee Relocation Plan, which assists employees transferred from one locality to another as a result of organizational changes, is also administered by the Branch.

A total of 533 properties were acquired for the Ministries of the Environment, Natural Resources, Agriculture and Food, Municipal Affairs and Housing, Treasury and Economics ,Solicitor General, Ontario Hydro and the Ministry of Transportation and Communications in the Parkway Belt.

There were 112 properties sold during the year with a market value of $6.8 million. The market value decreased from the previous year due to the prevailing depressed economic climate which made the disposal of larger and more expensive properties difficult.

Further acquisitions for Parkway Belt West requirements were delayed primarily because of financial constraints and the fact that immediate requirements had largely been met. Consequently, very few new acquisitions were made during this period. Final settlements, particularly for expropriated lands, continued to present negotiation challenges in arriving at amicable settlements. Some were under arbitration before the Ontario Municipal Board. Other acquisitions were in progress for the Highways 407 and 7 re-alignments in the Town of Vaughan.

In December, 1982, the Ministry took over the acquisition program for the W. Darcy McKeough Dam and Diversion Project. The project involves 171 properties and approximately 134 owners. Property requirements were previously expropriated by the St. Clair Region Conservation Authority. In 1983/84, 10 properties were acquired, involving a total of $1,019,900 and

comprising approximately 190 hectares. A further 18 expropriation settlements were obtained involving an amount of $16,800 for a total expenditure of $1,036,700. All statutory offers were served and the Branch continued negotiations.

During the year, 2,000 properties were under interim management providing a rental income of approximately $5.7 million from 1,600 separate leases.

The Home-Owner Employee Relocation Plan assisted 505 government employees in relocating at a total cost of about $3.7 million.

LEASING SERVICES SECTION

This Section is responsible for the leasing of general office and special use facilities. In addition, it provides a wide variety of advisory services such as feasibility studies and market analyses.

The leasing of accommodation is an alternative to providing ministries and agencies with government-owned accommodation. It provides the greatest degree of flexibility in the short term for meeting changing program needs on a timely basis.

Leasing entails a site search, execution of the lease agreement, and the provision of tenant improvements. Province-wide, the Ontario Government leases about 244,400 square metres of space and manages a portfolio of some 1,400 leases.

During the year, Leasing Services negotiated 65 new leases and 341 renewals. Although the actual number of leases declined over previous years, lease expenditures have increased due to a carry-over of escalating rental costs in Metropolitan Toronto in the early 1980's. Lease expenditures increased from $71 million to $81 million. This is a drop from the 21 per cent increase experienced between 1981/82 and 1982/83, and is attributable to a more stable economic environment and an aggressive negotiating approach.

The year was highlighted by two major lease negotiations — the consolidation of the Ministry of Municipal Affairs and Housing from a dozen leases to 24,620 square metres in one Toronto location, and 10 Rideau Street, Ottawa, which saw a number of ministries relocated to one easily accessible central location. The Section again hosted a major national conference on leasing in June, 1983.

In today's constantly-changing environment, the leasing of real property is becoming increasingly complex. The Leasing Services Section is meeting the challenge by monitoring and using innovative leasing techniques, and by taking a leadership role in this important facet of the real estate field.

PROPERTY MANAGEMENT DIVISION

During 1983/1984, the Property Management Division directed its activities toward implementing corporate service initiatives, productivity improvements, and supporting the economy.

CORPORATE SERVICE INITIATIVES

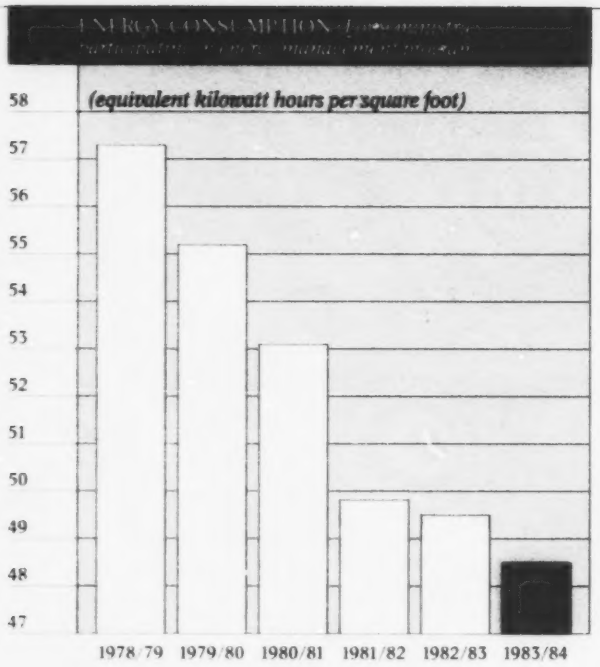
In order to maintain service levels despite reduced resources and increased demands, the Division continued its commitment to providing corporate leadership in property management services.

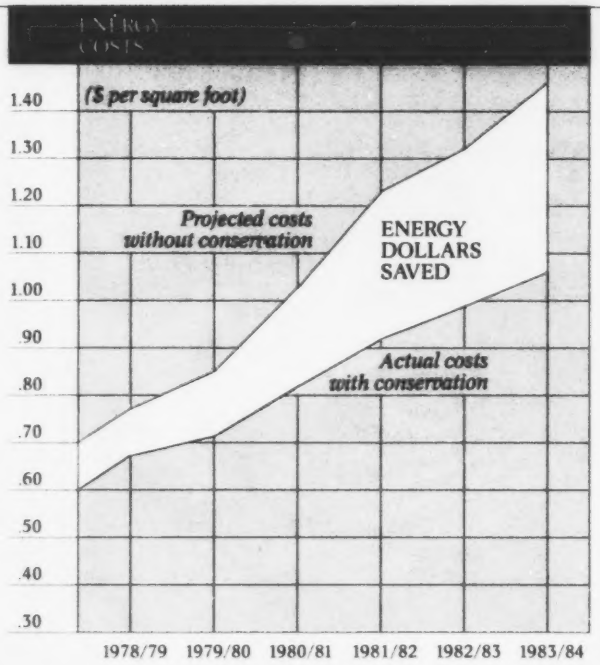
Initiatives undertaken included:

- *a master plan for refurbishing the Legislative Building and surroundings.*
- *a series of detailed discussions with clients to explore and implement ways of saving money through property management.*
- *carrying out a number of special projects in support of Ontario's Bicentennial. These ranged from a travelling exhibit on the theme of "the old and the new" in Government Services, highlighted by a unique hologram of the Legislative Building, to projects in government buildings of historical significance.*
- *hosting the Federal/Provincial Conference of Ministers and Deputy Ministers of Public Works, Supply and Government Services, held in Toronto during September, 1983.*
- *consultation with the Ministry of Energy to establish a private sector financing mechanism for retrofitting buildings, to result in greatly reduced energy costs.*
- *improvement of access to government buildings by the handicapped through thirty-one projects totalling $345,000.*

PRODUCTIVITY IMPROVEMENTS

Throughout the network of three regional, eleven district and three area offices, the use of advanced technology resulted in improved communications and increased productivity. Local administration and information handling were facilitated by the installation of microcomputers with applications software. Communi-





cations were upgraded through facsimile and other telecommunications links.

Savings of $15 million were achieved through the Division's continued commitment to improve energy management within Ontario Government buildings. This program is carried out in conjunction with Design Services Branch. It provides for the auditing and retrofitting of government-owned structures to make them energy efficient, the review of building operations procedures, and the monitoring of energy use to ensure that conservation targets are being met.

To save operating costs the Ministry assisted the government in declaring several facilities surplus to government needs and finding alternate uses for the facilities.

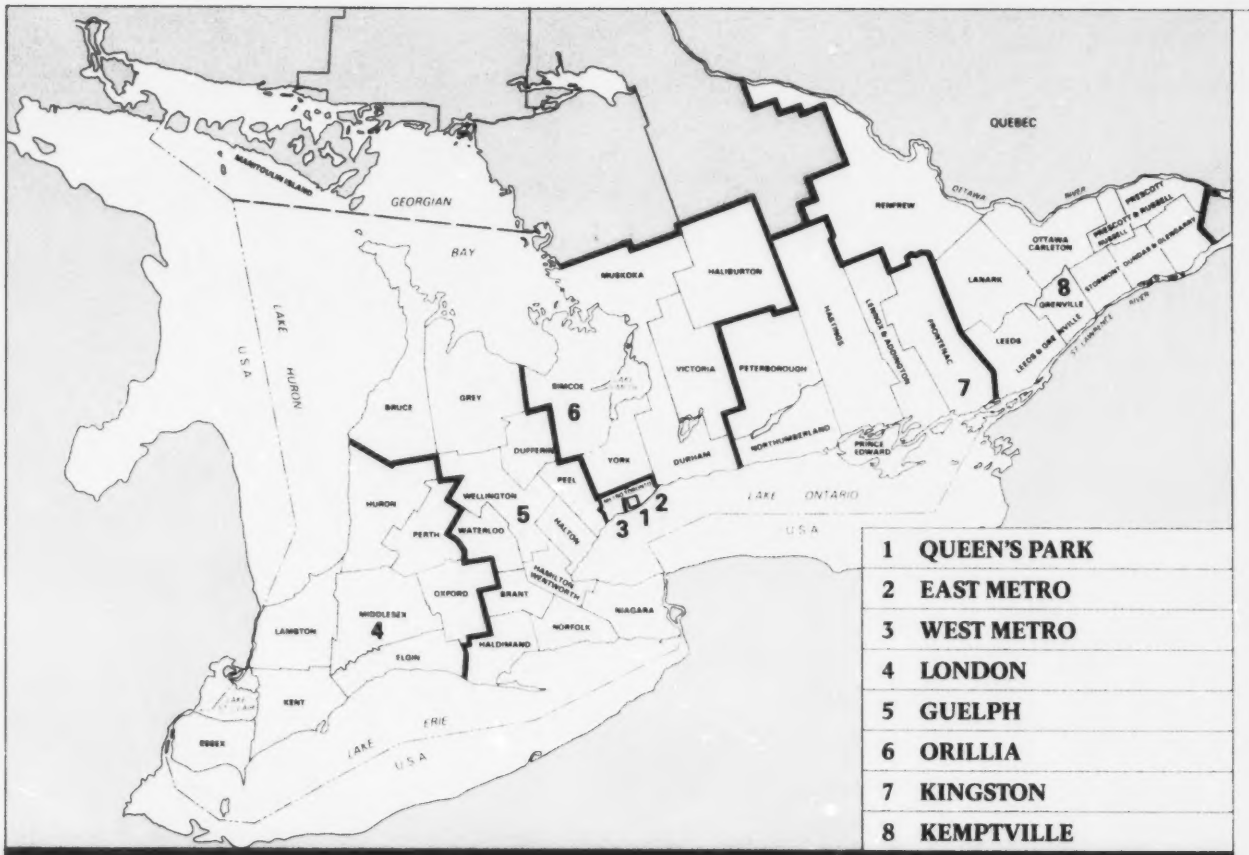
SUPPORT TO THE ECONOMY

Property Management Division actively participated in the government's Board of Industrial Leadership and Development (BILD) program, to encourage job creation. Employment was generated through province-wide accommodation projects, primarily involving smaller firms.

The Division also actively sought assistance in job creation through the Canada-Ontario Employment Development (COED) program, introduced in 1982/83. Through this program four projects at a total cost of $1.3 million were approved providing short-term employment for 136 people.

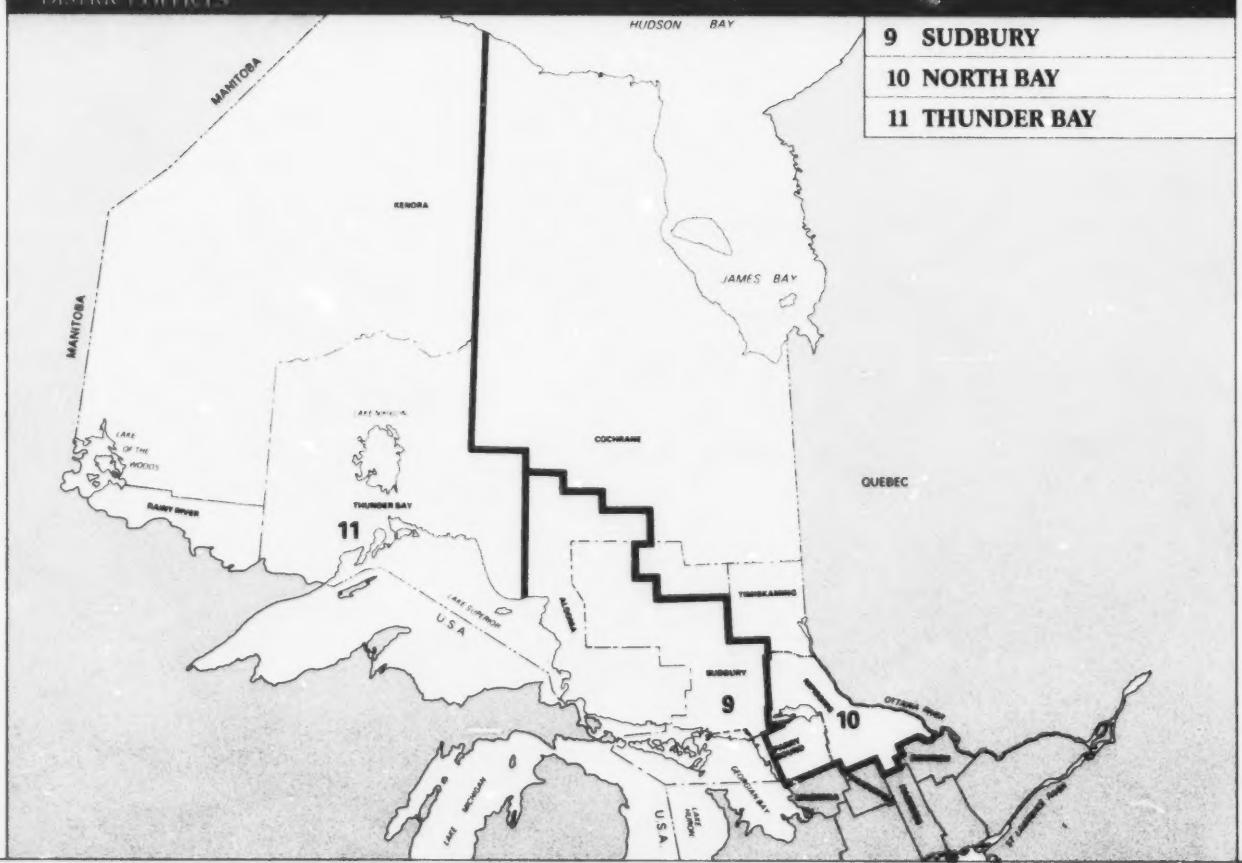
In future, we will continue to seek ways to provide better services from our field locations, and we will aggressively pursue opportunities, in consultation with our clients, to improve the effectiveness of the Ministry's property management activities.

PAT JACOBSEN, EXECUTIVE DIRECTOR



1	QUEEN'S PARK
2	EAST METRO
3	WEST METRO
4	LONDON
5	GUELPH
6	ORILLIA
7	KINGSTON
8	KEMPTVILLE

PROPERTY MANAGEMENT DIVISION
DISTRICT OFFICES



9	SUDBURY
10	NORTH BAY
11	THUNDER BAY

PUBLIC TENDERS

Construction Contracts over $50,000

MINISTRY OF AGRICULTURE & FOOD

JULY 14, 1983	**Construct single storey building, Headerhouse & Spud Unit, Phase I College of Agricultural Technology, New Liskeard**		
	John Clark Building Enterprises Ltd.	*$285,500*	*Awarded*
	J.S.A. Construction Co.	293,320	
	Hammercraft Ltd.	294,991	
	Mancar Builders Inc.	295,600	
	J.N. Construction Ltd.	298,800	
	Ross MacDuff Ltd.	318,756	
	G & G Construction Sudbury Ltd.	323,000	
	Kona Builders Ltd.	340,000	
	Des-Build Development Ltd.	348,792	
AUGUST 17, 1983	**New block office Centralia College of Agricultural Technology**		
	K.B.M. Construction	*$219,123*	*Awarded*
	K & L Construction Ltd.	227,344	
	Rome Construction Ltd.	237,945	
	Frank Van Bussell & Sons Ltd.	239,900	
	Muer Construction Ltd.	243,482	
	Nith Valley Construction	248,712	
	Logan Contracting Ltd.	258,700	
	Wayne & Harold Smith Construction	272,230	
	G.W. Harkness Contracting Ltd.	272,749	
SEPTEMBER 19, 1983	**Construct pre-engineered mechanics building Ridgetown College of Agricultural Technology**		
	Manninger Bros. Construction (1978) Ltd.	*$258,900*	*Awarded*
	Ben Bruinsma & Sons Ltd.	259,800	
	K & L Construction (Ontario) Ltd.	271,240	
SEPTEMBER 27, 1983	**Central Milk Testing Laboratory Guelph**		
	Len Ariss & Company Ltd.	*$1,102,679*	*Awarded*
	XDG Limited	1,172,364	
	Martin-Stewart Contracting Ltd.	1,202,000	
	Wayne Stahle General Contractors Ltd.	1,215,050	
	Mike Weber's Construction Co. Ltd.	1,227,000	
	G.W. Harkness Contracting Ltd.	1,228,029	
	K & L Construction (Ontario) Ltd.	1,262,321	
	D-K Construction Ltd.	1,264,547	
SEPTEMBER 28, 1983	**Install dust collecting system at feedmill Arkell Research Station, Arkell**		
	Richards Mechanical Services Ltd.	*$ 88,790*	*Awarded*
	Alcina Construction Co. Ltd.	89,565	
	Rural Contractors	90,883	
	Dunn Sheet Metal Ltd.	92,639	
	Hebel Sheet Metal Inc.	94,600	
	Nelco Mechanical Ltd.	95,103	
	Sutherland Schultz Ltd.	95,851	
	Harmen Refrigeration & Air-Conditioning Co. Ltd.	98,300	
	Century Environment Systems Inc.	106,600	
	Columbia Mechanical Services Inc.	108,500	
	Calorific Construction Ltd.	108,685	
	Central Ontario Metal & Construction Ltd.	109,944	
	Country Electric Ltd.	113,000	
	Joseph L. Dibes	127,881	
	Shields Heating & Air-Conditioning	129,800	
	Simon Day Ltd.	167,563	
	Jesco Inc.	169,000	

Construction Contracts over $50,000

MINISTRY OF AGRICULTURE & FOOD (continued)

NOVEMBER 15, 1983	**Addition to Education Building** **College of Agricultural Technology, New Liskeard**		
	Manville Development Corp.	*$1,995,000*	*Awarded*
	G & G Construction Sudbury Ltd.	1,997,000	
	Mancar Builders Incorporated	2,010,000	
	B.E.S.T. Construction of Sudbury Ltd.	2,089,632	
	John Clark Building Enterprises Ltd.	2,099,000	
	Kona Builders Ltd.	2,112,000	
	J.N. Construction Ltd.	2,121,000	
	Acme Building & Construction Ltd.	2,137,000	
	Des-Build Development Ltd.	2,290,100	
DECEMBER 6, 1983	**New greenhouse** **College of Agricultural Technology, New Liskeard**		
	John Clark Building Enterprises	*$126,290*	*Awarded*
	Frank Jonkman	128,000	
	Insulcana Contracting	146,986	
	Hembruff and Dambrowitz	148,000	
	R. M. Belanger Ltd.	148,960	
	T. M. Contractors	168,564	
	Ace Contracting	173,500	
	Lomar Mechanical Corporation	179,886	
DECEMBER 7, 1983	**Construct crops field building** **Elora Research Station**		
	Van-Con General Contractors Ltd.	*$ 94,923*	*Awarded*
	Shalmar Structures	96,419	
	Nor-Tech Construction & Design Ltd.	101,924	
	Melloul-Blamey Construction Ltd.	112,150	
	Mike Webers Construction Co. Ltd.	117,000	
	Bisch Construction Ltd.	118,767	
	M.G. Construction (Fergus) Ltd.	119,800	
	Frey Brothers Ltd.	120,437	
	Blair Construction	122,700	
	Asotina Construction Ltd.	124,758	
	David McQuade Building	125,500	
	W.G. Ross Building Corporation Ltd.	126,574	
	Landoni Construction Ltd.	129,420	
	Supreme Rest Ltd.	138,121	
	Pro-Nova Ltd.	138,600	
	Woodbrook Construction Ltd.	139,596	
JANUARY 31, 1984	**Horticultural Products Laboratory, Phase 3** **Vineland**		
	Besseling Plumbing & Heating	*$329,700*	*Awarded*
	Oren Plumbing Inc.	274,500	(The low tender of Oren Plumbing Inc. was disqualified because of an incomplete bid)
	Twin City Mechanical	331,574	
	Ryan Mechanicals Ltd.	347,500	
	George Brown Plumbing and Heating Ltd.	349,998	
	Schill & Beninger Ltd.	363,657	
	Ontario Electrical Construction Company	372,900	
	Donn-Hope Construction Ltd.	374,970	
	G.E. Galbraith Electric Ltd.	377,300	
	County Mechanical Contractors	408,000	
	Nekison Engineering & Contractors	693,212	

Construction Contracts over $50,000

MINISTRY/ CITY	PROJECT	AMOUNT	COMMENTS

MINISTRY OF AGRICULTURE & FOOD (continued)

FEBRUARY 21, 1984	**Install and supply sewage holding tank system**		
	Ontario Agricultural Museum, Milton		
	Walter R. Marshall Ltd.	*$ 79,900*	*Awarded*
	Marshall Construction (Guelph) Ltd.	92,900	
	John Vanderkamp Contractors Ltd.	108,848	
	Maple Engineering & Construction Canada Ltd.	110,000	
MARCH 23, 1984	**Veterinary Services Laboratory addition**		
	Brighton		
	Ball Brothers Ltd.	*$1,644,000*	*Awarded*
	Mirtren Contractors Ltd.	1,662,149	
	E.G.M. Cape & Company	1,673,043	
	J.D. Coad Construction Co. Ltd.	1,686,000	
	M. Sullivan & Son Ltd.	1,708,000	
	Wieger De Jong Construction Ltd.	1,799,000	

MINISTRY OF THE ATTORNEY GENERAL

APRIL 19, 1983	**Courthouse & Registry Office, Phase I**		
	Ottawa		
	Ellis-Don Limited	*$1,305,000*	*Awarded*
	Thomas Fuller Construction Co. (1958)	1,433,000	
	Deep Foundations Contractors	1,433,600	
	Petrifond Foundation Co. Ltd. and Bermingham Construction Ltd.	1,495,000	
	V. K. Mason Construction Ltd.	1,536,000	
	Franki Canada Limited	1,963,270	
SEPTEMBER 13, 1983	**Courthouse & Registry OFfice, Phase II**		
	Ottawa		
	Ellis-Don Limited	*$2,840,000*	*Awarded*
	Thomas Fuller Construction Co. (1958) Ltd.	2,847,000	
	V.K. Mason Construction Ltd.	2,861,000	
	E.G.M. Cape & Company Ltd.	2,899,700	
	Erskine Building Corporation	2,986,800	
	Ron Engineering & Construction (Eastern) Ltd.	3,228,000	
	Westeinde Construction Ltd.	3,296,000	
FEBRUARY 15, 1984	**Construction Management Contract***		
	Fines control centre and women's cells		
	North Portion of Ground Floor, 60 Queen Street West		
	Old City Hall, Toronto		
	McMullen & Warnock Inc.	*$6,000*	*Awarded*
	H.D. Spencer & Associates	6,850	
	R. Yule Construction	7,300	

**The contract amount represents the fee for managing the construction, not its total value*

MINISTRY OF COMMUNITY & SOCIAL SERVICES

APRIL 6, 1983	**New Activity Building**		
	Prince Edward Heights, Picton		
	Mirtren Contractors Ltd.	*$1,648,990*	*Awarded*
	Sinclair Supply Company Ltd.	1,699,000	
	M. Sullivan & Son Ltd.	1,707,000	
	Ball Brothers Ltd.	1,715,000	
	Wieger De Jong Construction Ltd.	1,786,000	
	Hammercraft Ltd.	1,826,000	

Construction Contracts over $50,000

MINISTRY DATE	PROJECT	AMOUNT	COMMENTS
MINISTRY OF COMMUNITY & SOCIAL SERVICES (continued)			
JUNE 7, 1983	**Update electrical services**		
	Brookside School, Cobourg		
	MacGregor Electrical Cobourg Ltd.	*$ 57,573*	*Awarded*
	Bright Electric (Peterborough) Ltd.	59,990	
	Hyten Mechanical Ltd.	67,935	
	Belleville Acme Electric (1980) Ltd.	86,421	
	Labelle Electric (1982) Ltd.	97,000	
	Raycor Electric Ltd.	200,000	
OCTOBER 28, 1983	**Install new security window screens**		
	Southwestern Regional Centre, Cedar Springs		
	Sherwood Windows Limited	*$ 52,989*	*Awarded*
	Aluminum Home Improvements	63,633	
	Riverside Glass Ltd.	66,310	
	Abelson Windows Inc.	71,186	
	Brazilian Contracting	79,000	
	Cecco Supply Ltd.	83,500	
NOVEMBER 9, 1983	**Construct animal barn and camp shelter**		
	Southwestern Regional Centre, Cedar Springs		
	W.A. Nicholson Homes Ltd.	*$ 54,264*	*Awarded*
	R.B.C. Construction Co.	59,784	
	Merit Builders (Chatham) Ltd.	60,021	
	Manninger Bros. Construction (1978) Ltd.	61,297	
	Westhoek Construction Ltd.	62,418	
	Siebert Construction	62,507	
	Agri-Urban Buildings Inc.	62,603	
	Jeffery Construction	63,000	
	Brazilian Contracting	66,000	
	Kuipers Construction Ltd.	67,418	
	Tilar Building Inc.	76,605	
	Neboron Construction	78,800	
	T.C. Enterprises Inc.	97,708	
DECEMBER 7, 1983	**Rideau Regional Centre**		
	Ward ventilation system, Phase III, Smiths Falls		
	Graduate Construction Reg'd	*$474,000*	*Awarded*
	Rahm Construction Limited	497,800	
	John Entwistle Construction Ltd.	518,777	
	County Mechanical Contractors	544,400	
DECEMBER 29, 1983	**Update fire alarm system**		
	Midwestern Regional Centre, Palmerston		
	Jesco Inc.	*$105,671*	*Awarded*
	J.M.R. Electric Ltd.	108,800	
	Pfaff Electric Ltd.	109,270	
	Bram-Kay Electric Co. Ltd.	120,000	
	Bill Gibson Electric Inc.	126,000	
	Merrill Electric Ltd.	140,000	
	Enasco Ltd.	141,800	
	F.M. Electric (Elmira) Ltd.	143,110	
	Smithco Electric Ltd.	144,441	
	Crona Group Co.	149,089	

Construction Contracts over $50,000

MINISTRY OF CORRECTIONAL SERVICES

MARCH 20, 1984	**Install fire exit stairs and security locks**		
	Observation and Detention Home, Palmerston		
	Ellren Construction Co.	*$ 85,345*	*Awarded*
	Coogan Construction	87,900	
	Tower Restoration	88,700	
	H.N. Construction	89,900	
	Heritage Renovation and Design	91,500	
	Frank Novelli Contracting	92,000	
	Torontario Mechanical & Electrical Co. Ltd.	94,655	
	R.G. Johnston Assoc.	95,000	
	Ray Peterson Construction	99,300	
	Doncliff Construction Ltd.	103,879	
	Clarke & Adamson Construction	114,000	
	T.J.M. Passion Development	118,000	
	Elway Contract Ltd.	132,700	
JUNE 9, 1983	**Security wall construction**		
	Windsor Jail		
	Wincon Construction Ltd.	*$324,211*	*Awarded*
	L.D. Warren & Associates Inc.	346,833	
	Woodall Construction Co. Ltd.	408,000	
	Kehl Construction Co. Ltd.	425,900	
	Matassa Contractors Ltd.	444,700	
JUNE 27, 1983	**New beds accommodation**		
	Metro Toronto West Detention Centre, Etobicoke		
	Martinway Contracting Ltd.	*$249,000*	*Awarded*
	Lisgar Construction Company	268,000	
	Cimech General Contractor	273,197	
	T.M.D. Investments Ltd.	280,000	
	West York Construction Ltd.	337,000	
OCTOBER 25, 1983	**Alterations to waiting area and visiting yard**		
	Metro Toronto East Detention Centre, Scarborough		
	A & A Special Construction	*$169,114*	*Awarded*
	Doric General Contracting Ltd.	175,000	
	Big H. Construction	184,000	
	Kenaidan Contracting Ltd.	194,750	
NOVEMBER 4, 1983	**Paving, fencing and related work**		
	Maplehurst Complex, Milton		
	Marsh Paving Ltd.	*$ 50,277*	*Awarded*
	Daly Construction	64,999	
	Northwest Paving Co. Inc.	66,370	
	Asotina Construction Co. Ltd.	70,963	
	Dominion Paving Ltd.	72,500	
	King Paving & Materials Ltd.	74,568	
	Guelph Paving (1981) Ltd.	79,150	
	K.S.M. Engineering Co.	82,700	
JANUARY 4, 1984	**Central control alterations**		
	Quinte Detention Centre, Napanee		
	T.C.G. Materials Ltd.	*$195,000*	*Awarded*
	E.S. Fox Ltd.	254,000	
	Ontario Electrical Construction Co. Ltd.	268,400	
	Industrial Electrical Contractors Ltd.	269,400	
	Beehler Brothers Electric Ltd.	295,600	
	J.S. Electric Ltd.	299,900	
	Ball Brothers Ltd.	303,000	
	Cupido Construction Ltd.	308,000	
	K.R. McGowan Electric Ltd.	335,000	
	Bill Bailey of Belleville Ltd.	377,870	

Construction Contracts over $50,000

MINISTRY OF CORRECTIONAL SERVICES (continued)

DATE	PROJECT	AMOUNT	COMMENTS
JANUARY 19, 1984	**New bedrooms in basement area**		
	Maplehurst Complex, Milton		
	Dowman Construction, a Division of Dowman Incorporated	*$374,026*	*Awarded*
	445158 Ont. Inc. T./A. Ellren Construction Co.	383,232	
	Big H Construction	418,000	
	Mike Weber's Construction Co. Ltd.	425,000	
	Oren Plumbing Inc.	434,000	
	Doric General Contracting Ltd.	437,000	
	Rock Const. & Management Ltd.	442,000	
	Canadian Engineering and Contracting Co. Ltd.	446,700	
	Janin Building & Civil Works (1983) Ltd.	447,900	
	Berkin Construction Co. Ltd.	450,000	
	Blair Construction Eastern	453,000	
	P.D.I. Structures (1982) Inc.	465,500	
	Parsons & Church Construction Ltd.	474,636	
	Ferpol Construction Ltd.	481,546	
	Willowdale Construction Services	511,400	
	Martinway Contracting Ltd.	519,000	
	G. A. Hawkins Construction	537,000	
	Muer Construction Ltd.	563,113	
JANUARY 23, 1984	**Construct roof at sally port, driveway & landscape wall**		
	Windsor Jail		
	L.D. Warren & Assoc., Inc.	*$ 70,287*	*Awarded*
	S-C Masonry	73,380	
	Wincon Construction Ltd.	84,728	
	470698 Ontario Ltd. o/a Mario Dalla Bona Construction	98,377	
FEBRUARY 7, 1984	**Install isolation control dampers**		
	Metro Toronto East Detention Centre, Scarborough		
	Torontario Mechanical Electrical Co. Ltd.	*$255,349*	*Awarded*
	Jesco Inc.	260,000	
	Oren Plumbing Inc.	262,300	
	G. &. G. Sheet Metal Ltd.	279,500	
	Nekison Engineering & Contractors	295,117	
	Danhart Sheet Metal Contractors	305,400	
	Earlscourt Sheet Metal Mechanical Ltd.	355,978	
	English and Mould Ltd.	357,900	
	Teen Mechanical Co. Ltd.	397,665	
MARCH 8, 1984	**Renovate head office lobby**		
	2001 Eglinton Ave. East, Scarborough		
	Frank Morelli Contracting	*$ 59,000*	*Awarded*
	Doncliff Construction Ltd.	61,000	
	Archan Construction	64,800	
	T.J.M. Brown Development Ltd.	64,880	
	Joe Pace & Son Construction	65,400	
	Heritage Renovations	69,350	
	H.N. Construction	72,500	
	Big H Construction	77,000	
	Sona Construction	79,175	
	Crossway Construction Ltd.	79,870	
	Strap Enterprises	80,500	
	570560 Ontario Ltd.	89,000	
	Collins Group	97,000	
	R.G. Johnston Assoc.	98,000	
	Knights General Home Construction	475,686	

Construction Contracts over $50,000

MINISTRY DATE	PROJECT		
MINISTRY OF CORRECTIONAL SERVICES (continued)			
MARCH 26, 1984	**Extension to visiting & administration areas** **Provincial Jail, Barrie**		
	Nordman Construction Co.	*$290,000*	*Awarded*
	Al-Jen Construction Ltd.	348,000	
	Ellren Construction Co.	377,456	
	Betram Bros. Construction Ltd.	391,282	
	Bentorswell Construction Ltd.	397,861	
MINISTRY OF EDUCATION			
JULY 18, 1983	**Fire alarm system renovations** **E.C. Drury School, Milton**		
	Empire Electric Ltd.	*$134,900*	*Awarded*
	Jesco Incorporated	138,890	
	TCG Materials Ltd.	139,450	
	Spartan Electric	140,000	
	Glenside Electric Ltd.	140,000	
	Torontario Mechanical Electrical Co. Ltd.	149,860	
	Big H Construction — A division of Big H Ltd.	149,900	
	Agnew Electrical Corp.	170,266	
	Alarm Protection Systems Ltd.	181,500	
	George Smith Electrical Ltd.	202,000	
	Tolex Enterprises Ltd.	211,500	
JANUARY 23, 1984	**Update fire alarm system** **Sprucedale School, Simcoe**		
	Pfaff Electric Ltd.	*$ 85,500*	*Awarded*
	Merill Electric Ltd.	89,000	
	George Smith Electric Ltd.	93,339	
	Serv-Alarm Service Maintenance Co. Ltd.	123,462	
	Frank Savory Electric Ltd.	152,218	
MINISTRY OF THE ENVIRONMENT			
JUNE 28, 1983	**Construct gravel parking area & provide services for 12 trailer sites** **Acid Rain Study Facilities, visitors' trailer park, Dorset**		
	Don James & Sons, Sand, Gravel & Excavating Ltd.	*$ 60,245*	*Awarded*
	Doug Pinder Ltd.	24,300	(The low tenders of Doug Pinder Ltd. and of 337290 Ontario Ltd. were withdrawn.)
	337290 Ontario Ltd.	46,500	
	Scarborough Construction Ltd.	67,969	
	Cascone Construction	96,720	
JULY 14, 1983	**Acid rain simulation facilities** **Phytotoxicology Laboratory, Brampton**		
	George Brown Plumbing & Heating Ltd.	*$169,998*	*Awarded*
	Kamrus Construction Ltd.	160,000	(The low tender of Kamrus Construction Ltd. was withdrawn.)
	Torontario Mechanical and Electrical Co. Ltd.	177,300	
	Jesco Inc.	198,071	
	Ryan Mechanicals Ltd.	215,800	
	Dowman Construction Co. a Division of Dowan Inc.	215,800	
	Nekison Engineering and Contracts	219,912	
	Bryant Engineering Inc.	221,465	
	Zalcar Engineering and Contracting Co. (1983) Ltd.	224,700	
	Hadovic Construction Ltd.	229,144	
	Muer Construction Ltd.	237,800	
	Columbia Mechanical Services Inc.	241,960	
	Elmont Construction Ltd.	275,000	
	Brown & Huston Ltd.	320,000	

Construction Contracts over $50,000

MINISTRY	DATE	PROJECT	AMOUNT	COMMENTS
MINISTRY OF GOVERNMENT SERVICES				
	JUNE 23, 1983	**Additional power supply MTC Complex East Building, Downsview**		
		Big H Ltd.	*$799,900*	*Awarded*
		Black & McDonald Ltd.	811,496	
		Ross-Clair Division, R.O.M. Contractors Ltd.	814,000	
		Industrial Electrical Contractor Ltd.	822,800	
		State Contractors Inc.	829,440	
		H.N. Construction Ltd.	840,000	
	OCTOBER 17, 1983	**Construction Management Contract* Government office consolidation 10 Rideau Street and the Rideau Centre Shopping Mall, Ottawa**		
		Milne & Nicholls Ltd.	*$ 20,000*	*Awarded*
		E.G.M. Cape & Company	9,000	(The tender of E.G.M. Cape & Company was disqualified because of an incomplete bid.)
		Dev-Con Management Services	24,000	
		Ellis-Don Ltd.	25,000	
		Thomas Fuller Construction	25,000	
		Concordia Construction	58,950	
		**The contract amount represents the fee for managing the construction, not its total value*		
	NOVEMBER 21, 1983	**Renovations to environmental system Administration Building, Sarnia**		
		H.I.R.A. Ltd.	*$245,428*	*Awarded*
		County Mechanical Contractors Ltd.	261,750	
		Bach-McDougall Engineers	284,195	
MINISTRY OF HEALTH				
	APRIL 25, 1983	**Update heating & ventilation systems, Psychiatric Hospital, St. Thomas**		
		County Mechanical Contractors Ltd.	*$4,998,750*	*Awarded*
		H.I.R.A. Limited	5,031,863	
		Gilvesy Enterprises Inc.	5,053,000	
		Bach-McDougall Engineers and Contractors Ltd.	5,125,000	
		G. W. Harkness Contracting Ltd.	5,195,192	
		Kelly-Lyn Construction Ltd.	5,376,685	
		Norlon Builders London Ltd.	5,724,000	
		McKay-Cocker Construction Ltd.	6,050,000	
		Matassa Contractors Ltd.	6,112,000	
		Upper Lakes Shipping Ltd.	6,890,000	
	JULY 27, 1983	**Replace windows & security screens Lakehead Psychiatric Hospital, Thunder Bay**		
		Sherwood Windows Ltd.	*$219,979*	*Awarded*
		Cecco Supply Ltd.	226,500	
		Weather Guard Windows Inc.	269,286	
		Projecta Engineering and Construction Inc.	273,745	
		Kimberley Aluminum Products Ltd.	278,000	
		Sillman Company (Construction) Ltd.	310,000	
		O/A Ener-Save Windows	316,300	
		Wildwood Estates (Thunder Bay) Ltd.	332,029	
		Mr. Seamless Eavestroughing (Thunder Bay) Ltd.	333,333	

Construction Contracts over $50,000

MINISTRY OF HEALTH (continued)

SEPTEMBER 20, 1983	**Fire alarm system update** **London Psychiatric Hospital**		
	TCG Materials Ltd.	*$248,000*	*Awarded*
	Raycor Electric Ltd.	248,800	
	Culliton Brothers Ltd.	269,900	
	J.V. McDonnell Electrical Construction Co. Ltd.	273,880	
OCTOBER 5, 1983	**Fire safety** **Administration & Medical Bldg., Kingston Psychiatric Hospital**		
	E.S. Fox Ltd.	*$252,481*	*Awarded*
	TCG Materials Ltd.	265,000	
	K.R. McGowan Electric Ltd.	275,800	
	Industrial Electrical Contractors Ltd.	281,350	
NOVEMBER 10, 1983	**Fire safety program, Phase I** **Psychiatric Hospital, St. Thomas**		
	Bach-McDougall Engineers	*$268,600*	*Awarded*
	D. Grant & Sons Ltd.	308,000	
	H.I.R.A. Ltd.	323,870	
JANUARY 1, 1984	**Construction Management Contract*** **Pathogen Laboratory** **Central Public Health Laboratory Building, Etobicoke**		
	H. D. Spencer & Associates	*$ 37,500*	*Awarded*
	McMullen & Warnock Inc.	41,000	
	Milne & Nicholls	44,500	
	**The contract amount represents the fee for managing the construction, not its total value*		
JANUARY 18, 1984	**Replace doors & frames of buildings 25 & 26** **Whitby Psychiatric Hospital**		
	Big H Construction, Div. of Big H, Ltd.	*$193,000*	*Awarded*
	Joe Pace & Sons	186,320	(The low tender of
	T/A Ellren Construction Co.	194,432	Joe Pace & Sons
	Kamrus Construction Ltd.	234,700	was withdrawn.)
	Winvalley Construction Ltd.	237,500	
	C.D.S. Contractors	239,000	
	Doric General Contracting Ltd.	275,000	

MINISTRY OF MUNICIPAL AFFAIRS & HOUSING

JULY 8, 1983	**Construction Management Contract*** **College Park, 777 Bay Street, Toronto**		
	Milne & Nicholls Ltd.	*$ 27,000*	*Awarded*
	Ellis-Don Limited	42,000	
	Dev-Con/a Division of Citicom Inc.	74,000	
	**The contract amount represents the fee for managing the construction, not its total value*		

MINISTRY OF NATURAL RESOURCES

JUNE 29, 1983	**Provide landscaping and paving** **District office, Kenora**		
	Towland-Hewitson Construction Ltd.	*$ 84,476*	*Awarded*
JULY 25, 1983	**Addition to district office** **Temagami**		
	J.S.A. Construction Co. Ltd.	*$129,057*	*Awarded*
	Hammercraft Ltd.	129,991	
	W.J. McCann Ltd.	140,171	
	Mancar Builders Inc.	146,000	
	G & G Construction Sudbury Ltd.	157,000	

Construction Contracts over $50,000

MINISTRY OF NATURAL RESOURCES (continued)

AUGUST 4, 1983	**Core Storage Library**		
	Kirkland Lake		
	Hembruff & Dambrowitz	*$198,340*	*Awarded*
	Roy Construction	219,728	
	John Clark Building Enterprises	241,200	
AUGUST 11, 1983	**Fire Operations Centre**		
	Forestry Point, Red Lake		
	Tom Jones Construction Inc.	*$1,888,000*	*Awarded*
	Le Brun Contractors	1,935,000	
	Gateway Building & Supply	1,963,400	
	Stead & Lindstrom	1,981,000	
	Sillman Co. Construction Ltd.	1,998,000	
AUGUST 18, 1983	**District Office complex**		
	Cambridge		
	Dowman Construction Incorporated	*$687,836*	*Awarded*
	Schiedel Construction Incorporated	718,557	
	Hammercraft Ltd.	723,000	
	Lavern Asmussen Incorporated	726,950	
	Canro Contracting Ltd.	732,790	
	Granval Construction Ltd.	738,400	
	Len Ariss & Co. Ltd.	739,553	
	Matassa Contractors Ltd.	753,500	
	Traugott Construction Ltd.	762,762	
AUGUST 26, 1983	**Core Storage Library**		
	Tweed		
	Sagonaska Builders Ltd.	*$170,000*	*Awarded*
	Cornerstone Engineering	170,500	
	Turn-Key Installations Inc.	179,750	
	Emmons & Mitchell Construction Ltd.	235,000	
AUGUST 29, 1983	**Core Storage Library**		
	Bancroft		
	Cornerstone Engineering	*$195,650*	*Awarded*
	J.D. Coad Construction Co. Ltd.	212,786	
	Turn-Key Installation Incorporated	221,430	
	Elmont Construction Limited	237,500	
SEPTEMBER 1, 1983	**Fish Culture Sub-Station**		
	North Bay		
	Des-Build Development Ltd.	*$1,023,941*	*Awarded*
	D.J. Venasse Construction Ltd.	1,070,000	
	Mancar Builders Incorporated	1,130,000	
	Aiton Power Ltd.	1,134,716	
	B.E.S.T. Construction	1,180,025	
	M. Sullivan & Son Ltd.	1,259,000	
	Romm Construction Co. Ltd.	1,284,800	
	Looby Builders (Dublin) Ltd.	1,315,599	
	Dean Construction Co. Ltd.	1,385,095	
OCTOBER 6, 1983	**Construct powerline for Fish Culture Sub-Station,**		
	North Bay		
	Powertel Utilities Contractors Ltd.	*$ 96,400*	*Awarded*
	Black & Mcdonald Ltd.	105,270	
	K-Line Maintenance & Const. Ltd.	132,250	

Construction Contracts over $50,000

MINISTRY OF NATURAL RESOURCES (continued)

DATE	PROJECT	AMOUNT	COMMENTS
NOVEMBER 4, 1983	**Construct single storey building District office, Wawa**		
	H. Muenster Construction Ltd.	*$319,400*	*Awarded*
	Ekopak Ltd.	328,324	
	Mancar Builders Inc.	339,000	
	Napco Properties Ltd.	344,800	
	Samson Construction (1972) Ltd.	362,872	
	R.M. Elliott Construction	374,000	
	Fincan Construction Co. Ltd.	386,000	
	R. M. Belanger Ltd.	390,000	
	L. J. Fortin Construction Ltd.	412,563	
	Sharcon Construction/Division of 369949 Ont. Ltd.	477,500	
	A & A Special Construction Ltd.	752,818	
NOVEMBER 29, 1983	**Install prefabricated modular office District office, Nipigon**		
	Niagara Relocatable Buildings	*$ 53,580*	*Awarded*
	Projecta Engineering	46,736	(The low tender
	Unitezed Manufacturing	56,520	of Projecta
	T.A. Gowling Construction (1978)	59,833	Engineering
	A.J. Wing & Sons Construction	61,157	was withdrawn.)
	Gordon Trailer Sales	63,873	
	Hambruff & Dambrowitz	65,375	
	Exucon Construction	66,488	
	Stead & Lindstrom	68,839	
	Sillman Co. Construction	73,521	
DECEMBER 6, 1983	**Addition to district office, Blind River**		
	Ekopak Ltd.	*$178,942*	*Awarded*
	Kona Builders Ltd.	185,000	
	Fincan Construction Co. Ltd.	185,800	
	H. Muenster Construction Ltd.	189,480	
	Mancar Builders Inc.	198,000	
	JEC Construction Ltd.	209,500	
	J.N. Construction Ltd.	212,900	
	Romm Construction Co. Ltd.	226,800	
	G. & G. Construction Sudbury Ltd.	243,900	
DECEMBER 14, 1983	**Addition to district office, Bancroft**		
	Broadworth Construction Ltd.	*$238,400*	*Awarded*
	Cornerstone Engineering Ltd.	247,000	
DECEMBER 16, 1983	**Install hose recycling facilities, Phase II Service Centre, Dryden**		
	E.S. Fox Ltd.	*$123,954*	*Awarded*
	Fab-Air Industries	125,924	
	Harnett Mechanical Services	156,190	

Construction Contracts over $50,000

MINISTRY DATE	PROJECT	AMOUNT	COMMENTS
MINISTRY OF THE SOLICITOR GENERAL			
APRIL 6, 1984	**O.P.P. detachment building, Huntsville**		
	Saba-Berney Construction	*$346,000*	*Awarded*
	Tureski Construction Co. Ltd.	346,500	
	Wilri Construction Limited	347,861	
	Regina Associates	357,923	
	Lael Construction Co. Ltd.	360,000	
	James A. Rice Limited	363,500	
	Goodfellow Construction Ltd.	374,231	
	Al-Jen Construction Ltd.	378,000	
	Easton Bros. Builders Ltd.	378,226	
	Hammercraft Ltd.	379,000	
	Michael Monteith Enterprises Limited	379,970	
	Kenburn Construction Company Limited	382,000	
	Trexcon Limited	389,900	
	Tasis Construction Ltd.	393,600	
	Des-Build Development Ltd.	408,705	
	Jack W. Harper Construction Ltd.	419,950	
	Far North Construction Co. Ltd.	444,000	
MINISTRY OF TOURISM & RECREATION			
SEPTEMBER 8, 1983	**Travel Information Centre St. Catharines**		
	Philip Casucci Construction Ltd.	*$494,922*	*Awarded*
	Thorold Construction Ltd.	430,000	(The low tender
	Tureski Construction Ltd.	523,000	of Thorold
	Donn-Hope Construction Ltd.	552,700	Construction Ltd.
	Falla Construction Ltd.	556,000	was withdrawn.)
	Michele Mastrangelo Construction Co. Ltd.	629,000	
MINISTRY OF TRANSPORTATION & COMMUNICATIONS			
SEPTEMBER 21, 1983	**Regional Office addition Kingston**		
	M. Sullivan & Son Limited	*$3,176,800*	*Awarded*
	Ellis-Don Limited	3,246,000	
	T.A. Andre & Sons (Ontario) Ltd.	3,259,000	
	Ball Brothers Limited	3,288,000	
	James Kemp Construction Ltd.	3,326,000	

PUBLIC TENDERS

Construction Contracts over $25,000 and up to $50,000

MINISTRY
DATE AMOUNT PROJECT

MINISTRY OF AGRICULTURE & FOOD

DEC. 7, 1983 — **Construct horticultural field building**
49,500 — **Cambridge Research Station, Cambridge**
Awarded to Lanca Contracting Ltd.

MINISTRY OF COMMUNITY & SOCIAL SERVICES

MAY 6, 1983 — **Install fire detection and alarm system**
33,560 — **Northwestern Regional Centre, Thunder Bay**
Awarded to C.A. Johnson Electric Ltd.

DEC. 2, 1983 — **Extension to fire hall**
49,705 — **Adult Occupational Centre, Edgar**
Awarded to Wonderland Home Improvements

MARCH 5, 1984 — **Construct six sun/rain shelters**
47,240 — **Midwestern Regional Centre, Palmerston**
Awarded to Wellington Construction Ltd.

MINISTRY OF CONSUMER & COMMERCIAL RELATIONS

JULY 5, 1983 — **Construct a new parking lot**
31,900 — **Registry Office, Bracebridge**
Awarded to R. Gordon Wilson Construction

MINISTRY OF CORRECTIONAL SERVICES

DEC. 8, 1983 — **Install zoning dampers**
36,567 — **Elgin-Middlesex Detention Centre, London**
Awarded to Patrick L. Roberts Ltd.

DEC. 29, 1983 — **Install control dampers**
37,992 — **Quinte Regional Detention Centre, Napanee**
Awarded to English & Mould Ltd.

MINISTRY OF EDUCATION

JAN. 6, 1984 — **Install floating docks**
37,851 — **Ontario Student Leadership Centre, Longford Mills**
Awarded to McLean-Peister Ltd.

MINISTRY OF HEALTH

FEB. 8, 1984 — **Kitchen supply air tempering**
37,400 — **London Psychiatric Hospital**
Awarded to 397026 Ontario Ltd. o/a Ambient Systems

MINISTRY OF NATURAL RESOURCES

DEC. 15, 1983 — **Supply and install a prefabricated steel**
44,217 — **fisheries Sub-Station, Port Dover**
Awarded to M.C. Construction Div. of 513426 Ont. Inc.

MINISTRY OF NATURAL RESOURCES (continued)

JAN. 23, 1984 — **Install fire and trouble alarm system**
35,843 — **Tree Nursery, Dryden**
Awarded to McKee Electric (Dryden) Ltd.

MINISTRY OF TOURISM & RECREATION

APRIL 14, 1983 — **Install dust extractor**
26,790 — **Sainte-Marie Among the Hurons, Midland**
Awarded to Severn Air Systems Ltd.

JUNE 2, 1983 — **Provide dust extractor**
28,790 — **Historical Naval & Military Establishments, Penetanguishene**
Awarded to Severn Air Systems Ltd.

SEPT. 15, 1983 — **Alterations to air conditioning and**
28,690 — **heating, Sainte-Marie Among the Hurons, Midland**
Awarded to Severn Air Systems Ltd.

NOV. 8, 1983 — **Refinish concrete wall**
29,140 — **Travel Centre, Fort Frances**
Awarded to Exucon Construction Co. Ltd.

PUBLIC TENDERS

Renovation, Alteration, Repair Contracts over $100,000

MINISTRY DATE	PROJECT	AMOUNT	COMMENTS
MINISTRY OF AGRICULTURE & FOOD			
SEPTEMBER 28, 1983	**Replace gymnasium flooring**		
	W. B. George Centre		
	Kemptville College of Agricultural Technology		
	Armenia Rugs/Tapis Limited, Ottawa	*$115,000*	*Awarded*
	Borec Inc., Laval, Quebec	168,422	
NOVEMBER 28, 1983	**Interior repairs to Bruce Hall**		
	Centralia College of Agricultural Technology		
	Gregus Construction Ltd.	*$340,000*	*Awarded*
	D. Grant & Sons Ltd.	341,500	
	Van Boxmeer Construction Co. Ltd.	349,610	
	K. Szatmari General Construction Ltd.	353,000	
	Frank Van Bussel & Sons Ltd.	354,000	
	Southside Construction (London) Ltd.	355,000	
	The Cobrell Company Ltd.	355,969	
	K. & L. Construction (Ontario) Ltd.	360,944	
	Nith Valley Construction	387,296	
	C.A. McDowell Ltd.	427,916	
MINISTRY OF THE ATTORNEY GENERAL			
AUGUST 3, 1983	**Heating System Replacement**		
	Courthouse complex, Fort Frances		
	Clow Darling Plumbing & Heating Ltd.	*$162,475*	*Awarded*
	E. S. Fox Ltd.	166,428	
	A. F. Carew Co. Ltd.	175,983	
	Lakehead Acadia Plumbing and Heating Co. Ltd.	186,390	
	Burton Plumbing & Heating Ltd.	189,000	
	Harnett Mechanical Services Inc.	193,056	
	Willhac Inc.	194,580	
	Hacio Ltd.	217,000	
SEPTEMBER 6, 1983	**Replace control panel and install smoke detectors**		
	Osgoode Hall, Toronto		
	Pyrotronics Canada Ltd.	*$124,900*	*Awarded*
	Gamewell Inc.	137,250	
	Pace Supply System Inc.	163,770	
MARCH 8, 1984	**Repair work**		
	Provincial Courthouse, Thunder Bay		
	Tom Jones Construction Inc.	*$211,240*	*Awarded*
	Towland-Hewitson Construction Ltd.	233,738	
	Le Brun Constructors Ltd.	254,175	
	Stead & Lindstrom (1977) Ltd.	298,664	
MINISTRY OF COMMUNITY & SOCIAL SERVICES			
APRIL 28, 1983	**Masonry repairs**		
	Penrose Centre, Kingston		
	Abe Dick Masonry Ltd.	*$135,545*	*Awarded*
	Friendship Construction Co. Ltd.	149,883	
MAY 10, 1983	**Replace windows**		
	15 Warrendale Court, Rexdale		
	Alumicor Ltd.	*$107,849*	*Awarded*
	Weather Guard Windows Inc.	48,300	(The low tender of Weather Guard Windows Inc. was withdrawn.)
	Ener-Save Windows Installation Inc.	111,025	
	Walter Wray Associates Window Specialists	114,283	
	Martinway Contracting Ltd.	118,000	
	Sherwood Windows Ltd.	119,989	
	The McBride Group Inc.	126,570	

Renovation, Alteration, Repair Contracts over $100,000

MINISTRY / DATE	PROJECT	AMOUNT	AWARD

MINISTRY OF COMMUNITY & SOCIAL SERVICES (continued)

MAY 10, 1983	**Replace windows, Phase 3**		
	Thistletown Regional Centre, Rexdale		
	Weather Guard Windows Inc.	*$102,800*	*Awarded*
	Ener-Save Windows Installation Inc.	106,674	
	Walter Wray Associates Window Specialists	116,288	
	Alumicor Ltd.	123,892	
	Sherwood Windows Ltd.	134,642	
MAY 19, 1983	**Install new ceiling; rewire Cottage "A"**		
	Huronia Regional Centre, Orillia		
	North Simcoe Electrical Contracting Ltd.	*$259,500*	*Awarded*
	Tesla Electric Ltd.	175,000	(The low tender of Tesla Electric Contracting Ltd. was withdrawn.)
	TCG Materials Ltd.	264,914	
	Western Division of 431515 Ont. Ltd.	279,850	
	Raycor Electric Ltd.	293,667	
	Suburban Mechanical Contractors	298,700	
	W. G. How (Toronto) Ltd.	349,000	
	Jesco Inc.	395,802	
AUGUST 24, 1983	**Replace windows with aluminum units**		
	Rideau Regional Centre, Smiths Falls		
	Ener-Save Windows	*$197,174*	*Awarded*
	Markham Windows Division of 551395	229,500	
	Aluminum Home Improvements Ltd.	243,680	
	Alumicor Ltd.	346,496	
NOVEMBER 16, 1983	**Update washrooms**		
	Midwestern Regional Centre, Palmerston		
	D'Angelo Contracting Co.	*$114,312*	*Awarded*
	Tower Mechanical Ltd.	99,800	(The low tender of Tower Mechanical Ltd. was withdrawn.)
	Chriscon Co.	117,492	
	Lamka & Soikie Management Ltd.	129,856	
	Panver Construction	133,485	
	Van-Con General Contractors Ltd.	138,218	
	Jelel Ltd.	138,701	
	Asotina Construction Ltd.	158,175	
	Provincial Plumbing Ltd.	207,700	
JANUARY 10, 1984	**Alterations to fire alarm and safety systems**		
	Adult Occupational Centre, Edgar		
	Morrow Electric	*$119,755*	*Awarded*
	Hastings Electric	79,958	(The low tenders of Hastings Electric and Chriscon Ltd. were withdrawn)
	Chriscon Ltd.	5,676	
	Wonderland Home Improvements	141,560	

MINISTRY OF CORRECTIONAL SERVICES

APRIL 27, 1983	**Repair parking lot**		
	Mimico Correctional Centre		
	Empire Paving Ltd.	*$103,410*	*Awarded*
	Associated Paving	105,041	
	Ashland Paving	107,357	
	Advance Paving Ltd.	108,200	
	York Paving	108,550	
	Fermar Paving	111,000	
	F. Greco & Sons	113,000	
	Pylon Paving	114,000	
	Dawn Enterprises	115,000	
	Burlington Paving	115,691	
	Star Paving Co.	118,429	
	K.S.M. Engineering	121,999	

Renovation, Alteration, Repair Contracts over $100,000

MINISTRY OF CORRECTIONAL SERVICES (continued)

APRIL 27, 1983 (continued)	Gazzola Paving	123,500	
	G & G Paving	125,484	
	B. D. Gurlach Enterprises	126,499	
	Parklands Ashphalt	129,500	
	Pacific Paving	134,950	
	Peltar Paving	138,425	
	Nick Ferraro & Sons	147,000	
	Danny General Co.	148,000	
	King General	157,420	
	North-West Paving Co.	158,000	
	526814 Ontario Ltd.	208,953	
JUNE 4, 1983	**Alteration of heating and air-conditioning system 2001 Eglinton Ave. E., Toronto**		
	Torontario Mechanical Electrical Co. Ltd.	*$143,700*	*Awarded*
	Bradles Mechanical Ltd.	151,250	
	Westor Plumbing & Heating	158,677	
	Teem Mechanical	159,150	
	Spanner Mechanical Contractors	166,500	
	McKison Engineering	167,712	
	Rural Contractors	173,250	
	Duncan Reynolds Ltd.	175,900	
	Danhart Sheetmetal	183,000	
	Russsal Plumbing	188,800	
	Collin Group Ltd.	194,500	
	County Mechanical Contractors	195,428	
	Able Air Systems Ltd.	196,432	
	Earlscourt Sheetmetal Mech.	197,342	
JUNE 28, 1983	**Install chain link fence Guelph Correctional Centre**		
	Lundy Steel Division Ivaco Inc.	*$139,163*	*Awarded*
	South Wellington Enclosures Ltd.	144,012	
	Peel Fence Mississauga Ltd.	162,695	
	Roina Fence Ltd.	164,979	
	Leone Fence Co. Ltd.	178,842	
	Empire Fence Ltd.	182,700	
	Supreme Fence Ltd.	189,000	
SEPTEMBER 8, 1983	**Repairs to sewage treatment plant Monteith Correctional Centre**		
	Lomar Mechanical Corp. Ltd.	*$129,700*	*Awarded*
	Maple Engineering & Construction Canada Ltd.	186,835	
	J. N. Construction Ltd.	204,200	
	Comstock International Ltd.	236,352	
OCTOBER 7, 1983	**Replace water supply system pumphouse Monteith Correctional Centre**		
	Kast Engineering & Construction Ltd.	*$226,750*	*Awarded*
	Hancon Construction Co. Ltd.	228,000	
	R. M. Belanger Ltd.	240,000	
	J. J. C. Construction Ltd.	257,000	
	L. J. Fortin Construction Ltd.	276,049	
	Jaga Constructors Ltd.	284,877	
	J. M. Grant Contractors Ltd.	298,989	
	Klimack Construction Ltd.	299,958	
OCTOBER 31, 1983	**Replace high voltage distribution system Monteith Correctional Centre**		
	Comstock International Ltd.	*$431,074*	*Awarded*
	Ron Robinson Ltd.	463,661	
	Powertel Utilities Contractors Ltd.	496,910	

Renovation, Alteration, Repair Contracts over $100,000

MINISTRY	DATE	PROJECT	AMOUNT	STATUS

MINISTRY OF CORRECTIONAL SERVICES (continued)

MARCH 20, 1984	**General repairs**		
	Millbrook Detention Centre		
	Robert Cooper Construction	*$150,000*	*Awarded*
	Mortlock Construction (1978) Ltd.	171,949	
	Centennial Coating & Construction Group Inc.	184,215	

MINISTRY OF THE ENVIRONMENT

MAY 18, 1983	**Replace emergency generator**		
	125 Resources Rd., Etobicoke		
	Torontario Mechanical Electrical Co. Ltd.	*$379,000*	*Awarded*
	Bryant Engineering	398,200	
	Culliton Brothers	452,000	
	Ainsworth Electric	461,800	
	Industrial Electrical	486,500	

MINISTRY OF GOVERNMENT SERVICES

AUGUST 4, 1983	**Modernize two elevators**		
	O.P.P. Headquarters, Toronto		
	Northern Elevator Service Ltd.	*$111,279*	*Awarded*
	Montgomery Elevator	139,460	
	Dover Corporation Ltd.	167,260	
	Schindler Armor Elevator Ltd.	180,000	
	Beckett Elevator Ltd.	198,300	
AUGUST 29, 1983	**Repair duct bank**		
	Ferguson Block, Macdonald Block, Queen's Park		
	B & M Utility Contractors	*$146,644*	*Awarded*
	Ron Willette Contracting Ltd.	152,926	
	K-Line Maintenance & Constr. Ltd.	162,430	
AUGUST 30, 1983	**Carpet replacement**		
	77 Bloor St. — floors 2, 3, 5, 7, 20, Toronto		
	T. De Byl & Co.	*$146,500*	*Awarded*
	Crosstown Carpet & Interiors Ltd.	150,366	
	Frank Ettorre Tile Ltd.	151,156	
	Ross-Clair Contractors ROM Contractors Inc.	169,000	
FEBRUARY 20, 1984	**Ceiling replacement**		
	South Frost Bldg., 1st to 7th floors, Queen's Park		
	Finspan Construction Ltd.	*$124,400*	*Awarded*

MINISTRY OF HEALTH

APRIL 20, 1983	**Window replacement — Phase III**		
	Brockville Psychiatric Hospital		
	Sherwood Windows Ltd.	*$297,299*	*Awarded*
	Aluminum Home Improvements	344,233	
	Weather Guard Windows Inc.	379,000	
	Fort Glass Inc.	390,000	
APRIL 26, 1983	**Replace existing heating system**		
	Auchmar Complex, Hamilton Psychiatric Hospital		
	Oren Plumbing Inc.	*$202,000*	*Awarded*
	Comstock International Ltd.	210,655	
	Marcotte Mechanical (Eastern) Ltd.	213,488	
	Big H Construction Division of Big H Ltd.	218,000	
	County Mechanical Contractors Ltd.	218,750	
	S. I. Guttman Ltd.	222,290	
	George Evans Co. Ltd.	227.327	

Renovation, Alteration, Repair Contracts over $100,000

MINISTRY DATE	PROJECT	AMOUNT	COMMENTS
MINISTRY OF HEALTH (continued)			
APRIL 26, 1983 (continued)	Twin City Mechanical	231,756	
	Multi Mechanical Contractors Ltd.	259,000	
	Patridge Plumbing & Heating Ltd.	290,000	
	Alfred's Mechanical & Pressure Welding Co. Ltd.	335,500	
	A. N. Agnew Mechanical Ltd.	379,000	
JUNE 21, 1983	**Repair roof**		
	81 Resources Road, Rexdale		
	Margven Roofing Limited	*$129,000*	*Awarded*
	Dufferin Roofing Limited	130,239	
	Tony Leite Roofing & Sheet Metal Limited	131,300	
	Industrial Roofing Services Limited	133,936	
	Patria Roofing Company Limited	136,188	
	Anspek Roofing Limited	136,950	
	Mauryck Construction Limited	137,572	
	Lingay Construction	143,500	
	Pro-Nova Limited	148,888	
	Mars Construction Company	149,000	
	Semple-Gooder Roofing Limited	157,000	
JUNE 24, 1983	**Replace electrical switchgear**		
	Brockville Psychiatric Hospital		
	Macton Electrical Construction Ltd.	*$299,850*	*Awarded*
	Industrial Electrical Contractors Ltd.	308,600	
	Rondar Inc.	313,000	
	Les Installations Electriques	324,292	
	E. S. Fox Ltd.	338,000	
	Bedard Girard Enterprises	349,800	
	J. S. Electric Ltd.	351,000	
JULY 22, 1983	**Road and parking improvements**		
	Psychiatric Hospital, Kingston		
	Debblee Construction Ltd.	*$166,701*	*Awarded*
	McGinnis and O'Connor Ltd.	172,853	
	John Wheelwright Ltd.	187,000	
	Associated Paving Co. Ltd.	242,307	
	Louis W. Bray Construction Ltd.	257,400	
DECEMBER 8, 1983	**Install hot water boiler**		
	Mental Health Centre, Penetanguishene		
	Ron-Dal Mechanical Contractors (1979) Ltd.	*$114,830*	*Awarded*
	431515 Ontario Ltd.	120,950	
	County Mechanical Contractors	128,750	
	Simcoe Mechanical Contracting Ltd.	137,990	
	Oren Plumbing & Heating	139,000	
	Brown & Huston Ltd.	139,700	
	Multi Mechanical Contractors	159,998	
	Wilson-Wright Mechanical	168,888	
	Williams Mechnical Contractors Ltd.	194,770	
JANUARY 12, 1984	**Replace electrical switchgear**		
	Kingston Psychiatric Hospital		
	E. S. Fox Ltd.	*$216,300*	*Awarded*
	Industrial Electrical Contractors Ltd.	219,572	
	J. S. Electric Ltd.	219,700	
	Ontario Electrical Construction Co. Ltd.	256,700	
	Standard Underground Line Contractor	275,000	
	Corona Group Co.	277,428	
	K-Line Maintenance & Construction Ltd.	284,000	
	Power Line Construction Ltd.	324,275	

Renovation, Alteration, Repair Contracts over $100,000

MINISTRY DATE	PROJECT	AMOUNT	COMMENTS
MINISTRY OF HEALTH (continued)			
JANUARY 16, 1984	**Modernize two elevators, Phase 4** **Psychiatric Hospital, Brockville**		
	Otis Elevator Co. Ltd.	*$155,388*	*Awarded*
	I. H. Bradley Construction	156,900	
	Regina Associates Ltd.	178,195	
FEBRUARY 6, 1984	**Modernize elevators** **Hamilton Psychiatric Hospital**		
	Niagara Elevator Inc.	*$216,042*	*Awarded*
	Montgomery Elevator Inc.	279,450	
	Beckett Elevator Ltd.	290,000	
	Otis Elevator Co. Ltd.	299,900	
	Dover Corporation (Canada) Ltd./Turnbull Elevator Div.	324,800	
MINISTRY OF NATURAL RESOURCES			
JUNE 1, 1983	**Convert heating from steam to hot water** **Air Hangar Complex, Sault Ste. Marie**		
	Twin City Mechnical	*$455,000*	*Awarded*
	Newman Brothers Ltd.	479,000	
	Samson Construction (1972) Ltd.	509,972	
	R. M. Elliott Construction	523,613	
	J. P. Pierman Construction	544,990	
	Comstock International Ltd.	576,349	
AUGUST 8, 1983	**Fumehood and exhaust replacement** **77 Grenville St., Toronto**		
	Bennet & Wright Ltd.	*$132,800*	*Awarded*
	Beaver Engineering Ltd.	132,985	
	English & Mould Ltd.	139,000	
	Leslie Bros. (1966) Ltd.	150,899	
	Hayton Hampl Ltd.	179,498	
JANUARY 19, 1984	**Repair various holdings** **Engineering Services Complex, Huntsville**		
	Morgan Construction	*$102,851*	*Awarded*
	Hamblin Bros	105,666	
	T.K. Contracting	111,900	
	Goodfellow Const. Ltd.	114,000	
	Steds Ltd.	117,480	
	Michael Monteith Enterprises Ltd.	117,520	
	R & G Construction	127,200	
MINISTRY OF THE SOLICITOR GENERAL			
JUNE 21, 1983	**Replace main electrical switchboard** **Ontario Provincial Police, Toronto**		
	Kingsway Electric Co.	*$146,900*	*Awarded*
	R. E. Cavanagh Electric Co. Ltd.	129,400	(The low tender
	Bryant Engineering Inc.	154,780	of R.E. Cavanagh
	Ontario Electrical Construction Co. Ltd.	152,441	Electric Co. Ltd.
	Toronto Mechanical Electrical Co. Ltd.	166,300	was withdrawn.)
	Procon Electrical Contractors Ltd.	168,995	
	Stratton Electric Ltd.	169,900	
	Tolex Enterprises Ltd.	172,000	
	Provincial Electrical Contractors	174,800	
	Standard Electric (Toronto) Ltd.	178,500	
	Selog Contracting	179,483	
	Walmer Electric Ltd.	179,600	
	EM Electrical Services Ltd.	182,000	
	Empire Electric Ltd.	188,200	
	Dyna-Tech Inc.	198,900	
	Contromatic Automation Services, Ltd.	207,500	

Renovation, Alteration, Repair Contracts over $100,000

MINISTRY DATE	PROJECT	AMOUNT	COMMENTS
MINISTRY OF TRANSPORTATION & COMMUNICATIONS			
JUNE 16, 1983	**Road repairs**		
	Driver Examination Centre, Ottawa		
	Interprovincial Paving Co. Ltd.	*$100,059*	*Awarded*
	H. J. McFarland Construction Co. Ltd.	111,800	
	Brenring Construction Ltd.	113,900	
	A. Zacconi Paving & Construction Ltd.	114,324	
	Beaver Asphalt (Ontario) Ltd.	116,517	
	Tarcon Ltd.	117,810	
	Peerless Construction	124,000	
	Curb Construction Ltd.	127,700	
	K. S. M. Engineering Co.	129,989	
	Debblee Construction Ltd.	132,751	
	B. D. Gerlach Enterprises Inc.	135,729	
OCTOBER 21, 1983	**Roof repairs**		
	District Repair Garage, New Liskeard		
	Douro Roofing & Sheet Metal Contractors Ltd.	*$357,314*	*Awarded*
	J. G. Fitzgerald & Sons Ltd.	359,817	
	Tony Leite Roofing & Sheet Metal Ltd.	363,000	
	Les Industries Pard Inc.	363,400	
	Julian Roofing (Ontario) Ltd.	369,000	
	Dufferin Roofing Ltd.	418,300	
	Simluc Contractors Ltd.	449,000	

PUBLIC TENDERS

Renovation, Alteration, Repair Contracts over $25,000 and up to $100,000

MINISTRY — DATE AWARDED — PROJECT

MINISTRY OF AGRICULTURE & FOOD

MAY 4, 1983 — *65,900*
Improve bedrooms and corridors
Ridgetown College of Architectural Technology
Awarded to Brazilian Contracting London Ltd.

MAY 6, 1983 — *46,483*
Replace roof
Kemptville College of Agricultural Technology
Awarded to Covertite Ont. Ltd.

MAY 16, 1983 — *48,777*
Replace windows
College of Agricultural Technology, New Liskeard
Awarded to Aluminum Home Improvements Ltd.

JUNE 26, 1983 — *37,400*
Repair silos
Elora Research Station
Awarded to Ike VanSoelen General Contractor Ltd.

JULY 7, 1983 — *33,029*
Pave various areas at the Horticultural Research Institute, Vineland Station
Awarded to Associated Paving Co. Ltd.

JULY 18, 1983 — *99,990*
Exterior and interior repairs and renovations
Centralia College of Agricultural Technology
Awarded to Gregus Construction Ltd.

JULY 20, 1983 — *38,654*
Re-roof Agronomy Building
Ridgetown College of Agricultural Technology
Awarded to N. & M. Enterprises Ltd.

JULY 20, 1983 — *47,405*
Resurface parking area; repair concrete curbs
Centralia College of Agricultural Technology
Awarded to T. & G. Construction Ltd. o/a Riverside Construction

JULY 26, 1983 — *29,940*
Replace carpet with rubber flooring
Kemptville College of Agriculture Technology
Awarded to Maggio Flooring Ltd.

AUG. 9 ,1983 — *83,485*
Alterations to provide canteen
Kemptville College of Agriculture Technology
Awarded to Roger Prevost Const.

SEPT. 19, 1983 — *35,960*
Re-roof various buildings
Horticultural Research Institute, Vineland Station
Awarded to Delta Roofing Construction Ltd.

OCT. 25, 1983 — *59,759*
Re-roof service building
Ontario Agricultural Museum, Milton
Awarded to En-R-Con-6

JAN. 23, 1984 — *30,544*
Interior alterations
Female Dormitory
College of Agricultural Technology, New Liskeard
Awarded to Insulcana Contracting

FEB. 3, 1984 — *30,885*
Replace three forced air heating units
Ontairo Agricultural Museum, Milton
Awarded to Price & Yeaman Ltd.

MINISTRY OF THE ATTORNEY GENERAL

APRIL 6, 1983 — *29,895*
Install new flooring
Provincial Court House, Thunder Bay
Awarded to Star-Lite Flooring of Thunder Bay Ltd.

MAY 2, 1983 — *49,887*
Renovations to Crown Attorney's Office
Sudbury
Awarded to Jelel Ltd.

MAY 4, 1983 — *41,189*
Repairs to North Bay Courthouse
Awarded to J.S.A. Construction Co. Ltd.

JULY 25, 1983 — *29,200*
Install fire doors and emergency lighting
District Courthouse, North Bay
Awarded to W.J. McCann Ltd.

AUG. 5, 1983 — *25,407*
Interior and exterior repairs
Courthouse, Pembroke
Awarded to Whitmore Construction

SEPT. 1, 1983 — *44,500*
Replace windows
Provincial Courthouse, Chatham
Awarded to Cecco Supply Ltd.

NOV. 9, 1983 — *33,351*
Computer room
Courthouse & Registry Office, London
Awarded to Favaro Contracting Ltd.

JAN. 18, 1984 — *29,917*
Install carpeting
Provincial Courthouse, Thunder Bay
Awarded to Pierce Floorcraft

FEB. 9, 1984 — *25,276*
Computer room
Provincial Court, Windsor
Awarded to 470698 Ontario Limited o/a Mario Dalla Bona Construction

FEB. 13, 1984 — *82,750*
Interior alterations and renovations
County Courthouse, Kitchener
Awarded to Crossways Construction Ltd.

MINISTRY OF COMMUNITY & SOCIAL SERVICES

APRIL 21, 1983 — *66,930*
Stone masonry repairs
Kingston Psychiatric Hospital
Awarded to New Look Restoration Ltd.

MAY 12, 1983 — *66,282*
Renovations to washroom
Adult Occupational Centre, Edgar
Awarded to Seigers Plumbing

MAY 30, 1983 — *59,600*
Replace first floor windows
Oxford Regional Centre, Woodstock
Awarded to Stephen Kovacic Consultants

Renovation, Alteration, Repair Contracts over $25,000 and up to $100,000

MINISTRY OF COMMUNITY & SOCIAL SERVICES (continued)

JUNE 6, 1983 — *32,796*
Replace windows, main door and frame
Children's Psychiatric Research Institute, London
Awarded to Stephen Kovacic Consultants

JUNE 10, 1983 — *67,008*
Replace windows
Rideau Regional Centre, Smiths Falls
Awarded to Ener-Save Window Installation Inc.

JUNE 10, 1983 — *88,175*
Replace plant master controller
Huronia Regional Centre, Orillia
Awarded to North Simcoe Electrical Contractor

JUNE 14, 1983 — *32,689*
Repair and replace roof
Thistletown Regional Centre, Rexdale
Awarded to Mauryck Construction Limited

JUNE 15, 1983 — *45,605*
Replace first floor windows
Oxford Regional Centre, Woodstock
Awarded to Abelson Windows Inc.

JUNE 15, 1983 — *88,250*
Replace roofing
Rideau Regional Centre, Smiths Falls
Awarded to Delta Roofing & Const. Ltd.

JUNE 30, 1983 — *25,489*
Furnace replacement; chimney repairs
Prince Edward Heights, Picton
Awarded to Gerald Davidson Plumbing & Heating Ltd.

JULY 12, 1983 — *26,280*
Supply and install concrete ramps and steps
Oxford Regional Centre, Woodstock
Awarded to Jim Daly Contracting

JULY 22, 1983 — *28,147*
Re-roof Elgin Wing
Southwestern Regional Centre, Cedar Springs
Awarded to Bluewater Industrial & Commercial Roofing Ltd.

JULY 25, 1983 — *35,987*
Supply siding and accessories
Adult Occupational Centre, Edgar
Awarded to Gibson Aluminum & Vinyl

AUG. 4, 1983 — *31,939*
General repairs
Brookside School, Cobourg
Awarded to Gerr Construction Ltd., Bowmanville

AUG. 4, 1983 — *29,750*
Interior and exterior repairs; painting
Durham Regional Centre, Whitby
Awarded to Academy Painting Company Ltd.

AUG. 5, 1983 — *75,600*
Re-roof pavillion
Huronia Regional Centre, Orillia
Awarded to Dufferin Roofing Ltd.

AUG 25, 1983 — *36,390*
Re-roof industrial workshop
Huronia Regional Centre, Orillia
Awarded to Bar-Lei & Company Ltd.

SEPT. 16, 1983 — *53,351*
Provide underground distribution line to water and sewage plant
Southwestern Regional Centre, Cedar Springs
Awarded to Devgroup Ltd.

OCT. 1, 1983 — *31,130*
Install two water softeners
Southwestern Regional Centre, Cedar Springs
Awarded to T.C. Enterprises Inc.

OCT. 3, 1983 — *31,886*
Supply materials for renovations
Huronia Regional Centre, Orillia
Awarded to Total Air Sales

OCT 11, 1983 — *48,888*
Supply and deliver 105 aluminum windows
Huronia Regional Centre, Orillia
Awarded to Pro-Nova Ltd.

NOV. 10, 1983 — *45,124*
Oil to gas conversion
Prince Edward Heights, Picton
Awarded to Technical Energy

NOV. 16, 1983 — *72,000*
Replace lint filter
Huronia Regional Centre, Orillia
Awarded to Rural Contractors

DEC. 20, 1983 — *27,483*
Install stainless steel counter cabinets
Juvenile Observation Home, Ottawa
Awarded to Anamac Engineering & Const.

MINISTRY OF CONSUMER & COMMERCIAL RELATIONS

JULY 25, 1983 — *38,478*
Mechanical renovations
555 Yonge St., 4th Fl., Toronto
Awarded to Olympia & York Dev. Ltd.

AUG. 30, 1983 — *39,100*
Install ductwork
10 Wellesley St., Floors 1 to 7, Toronto
Awarded to Rank City Wall Canada Ltd.

MINISTRY OF CORRECTIONAL SERVICES

APRIL 20, 1983 — *48,900*
Replace fire and emergency systems
District Jail, Sault Ste. Marie
Awarded to Caliber Electric Inc.

APRIL 29, 1983 — *63,975*
Replace glass block windows with security windows
Sarnia Jail
Awarded to Willems Bros. Construction Ltd.

MAY 5, 1983 — *36,534*
Replace washbasins
Mimico Correctional Centre
Awarded to Antrim Mechanical

JULY 7, 1983 — *43,992*
Supply and install security-type toilet fixtures
Sarnia Jail
Awarded to Patrick L. Roberts Ltd.

JULY 19, 1983 — *39,998*
Replace piping on kitchen equipment
Guelph Correctional Centre, Guelph
Awarded to George Brown Plumbing & Heating

Renovation, Alteration, Repair Contracts over $25,000 and up to $100,000

MINISTRY OF CORRECTIONAL SERVICES (continued)

JULY 22, 1983 — *43,000*
Pave parking areas, roadways and approaches; sewer repair
Burtch Correctional Centre
Awarded to Anderson & Hiltz Paving Ltd.

AUG. 2, 1983 — *51,630*
Renovations to superintendent's residence
District Jail, Kenora
Awarded to Kenora Construction

AUG. 16, 1983 — *39,587*
Replace asphalt, roadways and approaches
Maplehurst Complex, Milton
Awarded to Northwest Paving Co. Ltd.

SEPT. 6 ,1983 — *36,900*
Roof replacement
Vocational Building and Dormitory #1, Monteith
Awarded to Douro Roofing and Sheet Metal Contractors Ltd.

SEPT. 27, 1983 — *38,708*
Re-roof various buildings
Burtch Correctional Centre
Awarded to En-R-Con-6

OCT. 4, 1983 — *27,267*
Tile wall in kitchen area
Metro Toronto East Detention Centre
Awarded to Doncliffe Construction Ltd.

OCT. 26, 1983 — *35,000*
Replace plumbing fixtures
Provincial Jail, Owen Sound
Awarded to Ken Acton Plumbing & Heating Ltd.

OCT. 27, 1983 — *29,832*
Install fire detection and emergency alarm systems
District Jail, Parry Sound
Awarded to B.T.B. Electric Ltd.

NOV. 1, 1983 — *70,800*
Roof repairs
Millbrook Correctional Centre
Awarded to Tony Leite Roofing & Sheet Metal Ltd.

DEC. 6, 1983 — *36,513*
Repair windows
Whitby Jail, Whitby
Awarded to Sherwood Windows Ltd.

DEC. 15, 1983 — *27,993*
Install natural gas line
Adult Training Centre Complex, Thunder Bay
Awarded to Northern and Central Gas Corp. Ltd.

JAN. 9, 1984 — *27,500*
Install control dampers
Ottawa-Carleton Detention Centre, Ottawa
Awarded to Macton Electrical Const. Ltd.

JAN. 24, 1984 — *26,230*
Renovations to supeintendent's residence
District Jail, Thunder Bay
Awarded to Di Giuseppe Construction

MINISTRY OF EDUCATION

APRIL 19, 1983 — *50,799*
Roof replacement
Sir James Whitney School, Belleville
Awarded to Chesher Contractors Ltd.

JUNE 8, 1983 — *33,879*
Re-roofing and siding installation
Sprucedale School, Simcoe
Awarded to Conestoga Roofing & Sheet Metal Ltd.

JUNE 22, 1983 — *25,400*
Replace defective exterior lighting heads
E. C. Drury School, Milton
Awarded to Glenside Electric Ltd.

JUNE 30, 1983 — *89,299*
Pave parking area, roadways and approaches
E. C. Drury School, Milton
Awarded to Marsh Paving Ltd.

JULY 12, 1983 — *31,400*
Building and site services
Sir James Whitney School, Belleville
Awarded to Alex McCoy Plumbing & Heating Repairs

AUG. 3, 1983 — *65,001*
Replace exterior doors and hardware
E. C. Drury School, Milton
Awarded to Alcina Construction Co. Ltd.

AUG. 8, 1983 — *39,820*
Replace windows
E. C. Drury School, Milton
Awarded to Architectural Aluminum Co. Ltd.

AUG. 8, 1983 — *83,298*
Re-roof and reshingle
W. Ross Macdonald School, Brantford
Awarded to Conestoga Roofing & Sheet Metal Ltd.

AUG. 8, 1983 — *42,232*
Replace ceiling in various buildings
E. C. Drury School, Milton
Awarded to Joseph's & Joseph's Inc.

AUG. 11, 1983 — *33,500*
Replace ceramic floor tile
E. C. Drury School, Milton
Awarded to Devine's Remodelling, Hamilton

SEPT, 6, 1983 — *31,012*
Renovations to staff quarters
Sagonaska Training Centre, Sir James Whitney School, Belleville
Awarded to Centennial Coating & Construction Services Inc.

MINISTRY OF THE ENVIRONMENT

NOV. 7, 1983 — *98,500*
Energy retrofit
Environmental Laboratory, Thunder Bay
Awarded to Ostaff Engineering

MINISTRY OF HEALTH

MAY 30, 1983 — *31,711*
Replace cable for street lighting
Hamilton Psychiatric Hospital, Hamilton
Awarded to A.S.M. Electric Inc.

Renovation, Alteration, Repair Contracts over $25,000 and up to $100,000

MINISTRY OF HEALTH (continued)

JUNE 21, 1983 — **Clean coils; inspect fire dampers**
41,800 — **1001 Queen Street, Toronto**
Awarded to Acousticlean Limited

JUNE 23, 1983 — **Update site services**
41,850 — **Kingston Psychiatric Hospital**
Awarded to Stirling Services

JULY 13, 1983 — **Install radiator covers**
36,431 — **Mental Health Centre, Penetanguishene**
Awarded to H. R. Noakes Ltd.

JULY 21, 1983 — **Replace hot water tanks**
29,325 — **Kingston Psychiatric Hospital**
Awarded to William Contractors & Mechanical Corp.

JULY 22, 1983 — **Repair washroom ventilation**
49,380 — **Brockville Psychiatric Hospital**
Awarded to B & M Metals (Kingston) Ltd.

JULY 28, 1983 — **Replace floor covering, various areas**
35,975 — **1001 Queen Street, Toronto**
Awarded to Keefe Brothers Carpet Limited

AUG. 2, 1983 — **Ceiling renovations**
96,700 — **Kingston Psychiatric Hospital**
Awarded to Quinte Insulators Inc.

AUG. 16, 1983 — **Roof resurfacing**
49,129 — **Lakehead Psychiatric Hospital**
Thunder Bay
Awarded to Racco Industrial Roofing Ltd.

AUG. 24, 1983 — **Re-roof Wings "B" and "C"**
79,887 — **London Psychiatric Hospital**
Awarded to Bluewater Industrial & Commercial Roofing Ltd.

SEPT. 6, 1983 — **General repairs**
72,890 — **Kingston Psychiatric Hospital**
Awarded to Centennial Coating & Construction Services Inc.

SEPT. 7, 1983 — **Replace flooring**
32,975 — **St. Thomas Psychiatric Hospital**
Awarded to Unique Flooring

SEPT. 8, 1983 — **Repairs on grounds**
37,800 — **Hamilton Psychiatric Hospital**
Awarded to Hunter's Concrete Floor Ltd., Port Dover

OCT. 14, 1983 — **Waterproof tunnels**
29,273 — **Brockville Psychiatric Hospital**
Awarded to Northern Waterproofing Oshawa

NOV. 15, 1983 — **Energy retrofit**
54,879 — **Regional Health Laboratory, Windsor**
Awarded to 470698 Ontario Limited o/a Mario Dalla Bona Construction

NOV. 21, 1983 — **Alterations to isolation cells**
41,538 — **Mental Health Centre, Penetanguishene**
Awarded to Asotina Construction Ltd.

JAN 19, 1984 — **Replace transformers**
33,780 — **Lakehead Psychiatric Hospital**
Thunder Bay
Awarded to E.S. Fox Ltd.

JAN. 19, 1983 — **Upgrade intercom system**
85,912 — **Lakehead Psychiatric Hospital**
Thunder Bay
Awarded to E.S. Fox Ltd.

FEB. 27, 1984 — **Replace kitchen flooring**
42,400 — **Psychiatric Hospital, Whitby**
Awarded to Mardel Contracting (1983) Ltd.

MAR. 13, 1984 — **Interior alterations**
30,949 — **OHIP Office, London**
Awarded to Sifton Properties Limited

MAR. 13, 1984 — **Repair floors and shower/pool area**
31,411 — **1001 Queen Street, Toronto**
Awarded to Boyd-Leckie Limited

MAR. 20, 1984 — **Interior alterations**
38,000 — **Ambulance Dispatch Centre, London**
Awarded to Interior Construction Systems of Western Ontario

MINISTRY OF GOVERNMENT SERVICES

MAY 31, 1983 — **Repair roof**
39,299 — **Provincial Courthouse, Lindsay**
Awarded to Mendes Roofing

JULY 22, 1983 — **Paving and concrete repairs**
28,500 — **West Metro District Office, Toronto**
Awarded to York Paving Asphalt — A Division of Lucia Brothers Paving Limited

JULY 25, 1983 — **Emergency repair to power cables**
65,207 — **Legislative Building, Queen's Park**
Awarded to Black & McDonald Ltd.

AUG. 16, 1983 — **Repair exterior concrete and railings**
34,500 — **Ontario Government Building, Sarnia**
Awarded to Iacobelli Construction

AUG. 16, 1983 — **Structural re-inforcement**
70,000 — **Legislative Building, Queen's Park**
Awarded to Richard & B. A. Ryan Ltd.

AUG. 18, 1983 — **Interior repairs**
28,440 — **Records Centre Services, Mississauga**
Awarded to Kara Consultants Inc., Agincourt

SEPT. 26, 1983 — **Install carpet**
56,888 — **Consolidated Office Building**
10 Rideau Street, Ottawa
Awarded to Tri-City Flooring

NOV. 8, 1983 — **Replace trips on main circuit breakers**
48,930 — **Macdonald Block, Queen's Park**
Awarded to Westinghouse Canada Inc.

NOV. 14, 1983 — **Landscaping and concrete work**
66,360 — **Ontario Government Building, Dryden**
Awarded to Cencan Concrete and Tile Ltd.

Renovation, Alteration, Repair Contracts over $25,000 and up to $100,000

MINISTRY — DATE — AMOUNT — PROJECT

MINISTRY OF GOVERNMENT SERVICES (continued)

MAR. 9, 1984 — *26,968*
Kitchen renovations; ceiling & electrical alterations
Legislative Building, Queen's Park
Awarded to John Rae & Sons Constr. Ltd.

MINISTRY OF LABOUR

AUG. 11, 1983 — *26,980*
Install intrusion alarm and access control system
81 Resources Road, Rexdale
Awarded to Via Security Systems Inc.

DEC. 20, 1983 — *36,500*
Alteration to office partitions
400 University Avenue, Toronto
Awarded to Forum Construction Services

FEB. 14, 1984 — *29,946*
Install new fume heads; alterations
Room 327 & 328, Resources Road, Rexdale
Awarded to Rural Contractors

MINISTRY OF NATURAL RESOURCES

APR. 28, 1983 — *87,800*
General repairs
Deer Lake Fish Hatchery, Havelock
Awarded to Robert Cooper Construction

MAY 16, 1983 — *69,800*
Rewiring and relighting of Hangar Building, Sault Ste. Marie
Awarded to Ontario Electrical Construction Company Ltd.

JUNE 7, 1983 — *76,747*
Interior repairs to switchboard building
Southern Research Station, Maple
Awarded to Camarda Construction Ltd.

JUNE 13, 1983 — *25,500*
Relocate residence
Wasaga Beach
Awarded to Mr. D. Brander

JULY 12, 1983 — *65,360*
Install siding and roofing
Fire Centre Base, Kenogamisis Lake
Awarded to Bay Northern Construction Inc.

SEPT. 6, 1983 — *47,429*
General repairs and window replacement
Glenora Fisheries Research Station
Awarded to Carlo Sorensen Ltd.

SEPT. 6, 1983 — *26,935*
Various repairs
Fisheries Assessment Unit
Jeannette's Creek
Awarded to W. A. Nicholson Homes Ltd.

SEPT, 15, 1983 — *41,975*
Site improvements and electrical work
District Office, Fort Frances
Awarded to Mutz Brothers

OCT. 6, 1983 — *37,520*
Waterproof and insulate basement of residence, White River
Awarded to E.R.A. Development Inc.

OCT. 26, 1983 — *36,300*
Re-roof Fish and Wildlife Building
Southern Research Station, Maple
Awarded to Tony Leite Roofing & Sheet Metal Ltd.

DEC. 15, 1983 — *33,063*
General repairs
White Lake Fish Hatchery, Sharbot Lake
Awarded to Tarasick Carpentry

JAN. 25, 1984 — *54,709*
Repair warehouse and office
Lock Control Building, Port Carling
Awarded to Hamblin Brothers Building & Contracting

MINISTRY OF THE SOLICITOR GENERAL

MAY 30, 1983 — *55,613*
Replace roof
O.P.P. Garage, Toronto
Awarded to Mendes Roofing & Sheet Metal Co.

JUNE 9, 1983 — *29,900*
Alter fuel dispensing station
Ontario Police College, Aylmer
Awarded to R-Par Construction

JUNE 22, 1983 — *29,600*
Replace boiler
O.P.P. detachment building
Moose Factory Island
Awarded to Willglen Mechanical and Electrical

JULY 19, 1983 — *32,800*
Renovations for apartment
Former O.P.P. detachment, Hornepayne
Awarded to D. Curtola Interior Systems Inc.

AUG. 3, 1983 — *40,357*
Resurface parking lot
Provincial Police Academy, Brampton
Awarded to Rilco General Construction & Paving

AUG. 29, 1983 — *31,800*
Repair asphalt paving
Ontario Police College, Aylmer
Awarded to Del-Ko Paving & Construction Co., Ltd.

SEPT. 9, 1983 — *59,791*
Install central air conditioning
O.P.P. detachment building, Bracebridge
Awarded to Rural Contractors

OCT. 24, 1983 — *30,992*
Install a condensing boiler
O.P.P. detachment building, Whitby
Awarded to Hyten Mechanical Ltd.

DEC. 20, 1983 — *29,460*
Replace existing steam heating system with new hot water heating system; related work, Provincial Police Academy, Brampton
Awarded to Will-Fran Heating Co., Kleinburg

MARCH 1, 1984 — *42,218*
Interior alterations
Provincial Police Academy, Brampton
Awarded to Van-Con General Contractors Ltd.

Renovation, Alteration, Repair Contracts over $25,000 and up to $100,000

MINISTRY — DATE — AMOUNT — PROJECT

MINISTRY OF THE SOLICITOR GENERAL (continued)

MARCH 2, 1984 — **Office alterations**
39,170 — **O.P.P. detachment building, Sioux Narrows**
Awarded to Exucon Construction Co. Ltd. Thunder Bay

MARCH 2, 1984 — **Office alterations**
46,018 — **O.P.P. detachment building, Ear Falls**
Awarded to Exucon Construction Co. Ltd. Thunder Bay

MARCH 8, 1984 — **Install windows**
63,400 — **O.P.P. Head Office, Toronto**
Awarded to Sherwood Windows Ltd.

MINISTRY OF TOURISM & RECREATION

NOV. 4, 1983 — **Replace oil burner**
36,806 — **Ontario Science Centre, Don Mills**
Awarded to Artic Combustion Ltd.

NOV. 10, 1983 — **Install emergency lighting**
38,740 — **Ontario Science Centre, Toronto**
Awarded to Torontario Mech. & El. Co. Ltd.

JAN. 27, 1984 — **Carpet replacement**
72,722 — **Ontario Science Centre, Toronto**
Awarded to Malvern Contract Interiors Ltd.

MINISTRY OF TRANSPORTATION & COMMUNICATIONS

MAY 5, 1983 — **Interim accommodation, Phase II**
28,400 — **Licensing and Control Branch, Kingston**
Awarded to J. S. Electric Ltd.

MAY 11, 1983 — **Provide new steel insulated overhead doors**
54,800 — **District Repair Yard, Chatham**
Awarded to Superior Door & Gate Systems

MAY 26, 1983 — **Install storm windows and doors**
28,888 — **West and Central Buildings, Downsview**
Awarded to Pro-Nova Limited

MAY 31, 1983 — **Graphic Services Alterations**
44,800 — **1201 Wilson Avenue, Downsview**
Awarded to Sona Construction Limited

JUNE 27, 1983 — **Replace heating system in three garages, Owen Sound**
36,589
Awarded to Weishar Plumbing & Heating, Listowel

JUNE 27, 1983 — **Install siding at District Garage, Winona**
45,820
Awarded to D'Angelo General Contracting

JUNE 29, 1983 — **Roof, flashing and caulking repairs**
25,916 — **3501 Dufferin Street, Toronto**
Awarded to Dominion Caulking Limited

AUG. 3, 1983 — **Exterior stucco repairs**
34,000 — **Oakland Community Centre, Oakville**
Awarded to Alcina Construction Co. Ltd., Hamilton

SEPT. 16, 1983 — **Install overhead doors**
84,900 — **District Garage & Heated Storage Building, Kenora**
Awarded to Overhead Door Co. of Thunder Bay Ltd.

OCT. 3, 1983 — **Re-roof various buildings**
76,895 — **Syl Apps Youth Centre, Oakville**
Awarded to Caldense Roofing Ltd., Toronto

OCT. 20, 1983 — **Repair windows and doors**
69,300 — **District Office, Owen Sound**
Awarded to Asotina Construction Co. Ltd., Hamilton

NOV. 15, 1983 — **Renovations and alterations**
98,133 — **Computer Control Centre**
District Office, Burlington
Awarded to Parsons & Church Construction Ltd.

DEC. 13, 1983 — **Repair pump**
25,033 — **Midwestern Regional Centre, Palmerston**
Awarded to Pioneer Pump Inc.

DEC. 15, 1983 — **Interior painting and suspended ceiling**
26,800 — **Administrative Building, Bancroft**
Awarded to Academy Painting Co. Ltd.

MARCH 29, 1984 — **Metal siding**
32,000 — **Central Building penthouse, Downsview**
Awarded to Pro-Nova Limited

PUBLIC TENDERS

Maintenance, Janitorial, Service Contracts over $100,000

MINISTRY DATE	PROJECT	AMOUNT	COMMENTS
MINISTRY OF THE ATTORNEY GENERAL			
JULY 13, 1983	**Operation and maintenance of building systems** **Courthouse, Sudbury**		
	Johnson Controls Ltd.	*$139,362*	*Awarded*
	Kudlack-Baird (1982) Ltd.	149,468	
	Honeywell Ltd.	203,088	
MINISTRY OF GOVERNMENT SERVICES			
APRIL 26 ,1983	**Full maintenance for nine elevators** **Legislative Building, Queen's Park, Toronto**		
	Otis Elevator Co. Ltd.	*$270,420*	*Awarded*
MAY 6, 1983	**Janitorial services** **Osgoode Hall, Toronto**		
	North York Maintenance Ltd.	*$116,900*	*Awarded*
	Concorde Maintenance Ltd.	130,800	
	J & A Cleaning Services	130,884	
	Wynford Services	134,952	
	Mac-M Janitorial Services	178,184	
	Federated Building Maintenance Co. Ltd.	184,965	
AUGUST 24, 1983	**Maintenance & service of heating and air-conditioning systems** **Various complexes, Guelph**		
	Sutherland – Schultz Ltd.	*$164,772*	*Awarded*
	Stannair Conditioning Inc.	221,974	
	Black & McDonald Ltd.	310,816	
	MCC Powers a Unit of Mark Controls Ltd.	324,000	
	Richards Mechanical Services Ltd.	433,847	
	Boonstra and Reiding Ltd.	441,890	
	Johnson Controls Ltd.	488,219	
	Broom's Mechanical Contracting Ltd.	593,200	
SEPTEMBER 28, 1983	**Janitorial services** **Ellen Fairclough Building, Hamilton**		
	Double "MM" Janitorial Services	*$253,800*	*Awarded*
	Hamilton Prokleen Maintenance & Floor Finishing Ltd.	237,818	
	Pritchard Building Services Ltd.	283,032	
	Modern Building Cleaning	286,680	
	Sunshine Cleaning Company Ltd.	303,889	
	Service Master Contract Services	317,376	
OCTOBER 26, 1983	**Operation & maintenance of building systems** **Various locations, Guelph**		
	A-Tech Mechanical Services	*$140,900*	*Awarded*
	MCC Powers a Unit of Mark Controls Ltd.	183,000	
	Rondar Inc.	217,577	
	Honeywell Inc.	269,990	
	Brooms Air-Conditioning	359,800	
	Sutherland Schultz Ltd.	384,768	
	Dennis A. Walker Electrical & Mechanical Services	410,000	
NOVEMBER 10, 1983	**Operation and maintenance of building systems** **Ontario Government Building, London**		
	MCC Powers a Unit of Mark Controls Ltd.	*$328,000*	*Awarded*
	Carrier Canada Ltd.	350,800	
	Kudlak-Baird (1982) Ltd.	392,400	
	Johnson Controls Ltd.	405,000	
	Honeywell Ltd.	436,000	
	Rondar Inc.	470,609	

Maintenance, Janitorial, Service Contracts over $100,000

MINISTRY DATE	PROJECT	AMOUNT	COMMENTS
MINISTRY OF GOVERNMENT SERVICES (continued)			
JANUARY 20, 1984	**Maintain service & inspect fire alarms of various buildings, East Metro District**		
	Wrays Fire Protection Ltd.	*$ 122,718*	*Awarded*
	Torontario Mech. & Electric	177,900	
	York Fire Protection	699,000	
	New Canadian Enterprise	1,463,000	
FEBRUARY 1, 1984	**Maintenance & inspection contract for five elevators Ellen Fairclough Building, Hamilton**		
	Dover Corporation Canada Ltd.	*$138,600*	*Awarded*
	Otis Elevator Co. Ltd.	161,655	
MINISTRY OF HEALTH			
MAY 19, 1983	**Environmental control system, maintenance & service Central Laboratory Building, Rexdale**		
	MCC Powers a Unit of Mark Controls Ltd.	*$108,000*	*Awarded*
AUGUST 4, 1983	**Janitorial services 2195 Yonge Street, Toronto**		
	North York Maintenance Ltd.	*$129,900*	*Awarded*
	Wynford Services	154,195	
	Trans Canada Cleaning	156,000	
	Mac-M Janitorial Services	158,766	
	Active Building Maintenance Ltd.	170,000	
	Double "MM" Janitorial Services	172,000	
	Luna Traders	176,100	
	Canada's Capital Building Services	197,000	
	Dustbane Enterprises Ltd.	256,159	

PUBLIC TENDERS

Maintenance, Janitorial, Service Contracts over $25,000 and up to $100,000

MINISTRY — DATE — AMOUNT — PROJECT

MINISTRY OF AGRICULTURE & FOOD

AUG. 25, 1983 — **Janitorial services**
48,800 — **Ontario Stockyards office building, Toronto**
Awarded to Ronald Reid Janitorial

MINISTRY OF THE ATTORNEY GENERAL

JULY 18, 1983 — **Janitorial services**
37,416 — **Provincial Courthouse, Chatham**
Awarded to Aladdin Janitorial Company

AUG. 19, 1983 — **Janitorial services**
41,700 — **County Court Building, Ottawa**
Awarded to Knight Maintenance Canada Ltd.

NOV. 24, 1983 — **Janitorial services, Peel County Courthouse;**
84,600 — **Courthouse & Registry Office, Brampton**
Awarded to R.J.M. Cleaning Services Inc.

JAN. 10, 1984 — **Janitorial services, Norfolk County**
45,360 — **Court Building, Simcoe**
Awarded to Diamond Maintenance

MARCH 3, 1984 — **Janitorial services**
26,500 — **Essex County Courthouse, Windsor**
Awarded to High Performance Janitorial

MARCH 27 ,1984 — **Janitorial services**
25,584 — **Courthouse, Sudbury**
Awarded to Laine Poulin Janitorial

MINISTRY OF COMMUNITY & SOCIAL SERVICES

OCT. 25, 1983 — **Garbage removal**
77,792 — **Prince Edward Heights, Picton**
Awarded to Sutcliffe Enterprises

MINISTRY OF CORRECTIONAL SERVICES

MAY 2, 1983 — **Maintenance & service for centrifugal chillers**
41,100 — **Ottawa-Carleton Detention Centre**
Awarded to York Div. Borg Warner

MINISTRY OF GOVERNMENT SERVICES

MARCH 1, 1983 — **Uninterruptable power supply and conversion system**
90,000 — **George Drew Building, Toronto**
Awarded to Dataspher Sales Limited

APR. 7, 1983 — **Grounds maintenance**
27,268 — **Ontario Government buildings and grounds at Horner/Evans Avenue, Etobicoke**
Awarded to Lawncare Services Incorporated

APRIL 21, 1983 — **Window cleaning services**
37,190 — **Various buildings, East Metro District, Toronto**
Awarded to Uptown Window Cleaners Ltd.

APRIL 22, 1983 — **Centrifugal chiller maintenance**
36,000 — **Ontario Government Building, Windsor**
Awarded to Carrier Canada Ltd.

APRIL 25, 1983 — **Service and inspect fire alarm systems**
93,174 — **Various buildings, East Metro District, Toronto**
Awarded to Rapid Pipeline Cleaning Ltd.

APRIL 26, 1983 — **Ground maintenance and snow removal**
33,648 — **Various locations, East Metro District, Toronto**
Awarded to Hank Deenen

MAY 6, 1983 — **Grounds maintenance**
34,039 — **Government Services Complex, McFarlane Lake**
Awarded to Glass Bros.

JUNE 7, 1983 — **Maintenance of standby electrical generating units, various locations Kemptville District**
45,750
Awarded to Aristotec Generator Services

JULY 22, 1983 — **Grounds maintenance**
28,655 — **Horner & Evans Ave., Etobicoke**
Awarded to Nick Ferrante Modern Landcaping & Snow Removal Limited

AUG. 9, 1983 — **Janitorial services**
69,000 — **2001 Eglinton Ave. East, Toronto**
Awarded to Fiumara Janitorial

AUG. 11, 1983 — **Service maintenance & inspection contract for refrigeration, air conditioning and related equipment**
34,700 — **Vineland Station, Burlington & Hamilton**
Awarded to Boonstra & Reiding Ltd.

AUG. 23, 1983 — **Cleaning & caretaking**
52,000 — **Ontario Government Premises, Moosonee**
Awarded to Alfred J. Mitchell

OCT. 20, 1983 — **Full maintenance of three elevators**
66,300 — **Ontario Government Building, Windsor**
Awarded to Dover Corp. Canada Ltd.

OCT. 31, 1983 — **Ground maintenance & snow removal**
42,564 — **Various locations in East Metro District, Toronto**
Awarded to Satellite Street Cleaning Ltd.

NOV. 30, 1983 — **Janitorial services**
48,780 — **Ontario Government Building, Windsor**
Awarded to Jose Janitorial Services

DEC. 1, 1983 — **Janitor services**
94,157 — **Ontario Government Building Thunder Bay**
Awarded to C.W.I. Services

Maintenance, Janitorial, Service Contracts over $25,000 and up to $100,000

MINISTRY — DATE — AMOUNT — PROJECT

MINISTRY OF GOVERNMENT SERVICES (continued)

DEC. 12, 1983 — **Waste disposal services**
33,456 — **801, 880 Bay Street, 99 Wellesley Street 2 Surrey Place, Toronto**
Awarded to Global Disposal Services

DEC. 17, 1983 — **Elevator maintenance & service**
36,160 — **Various locations, Thunder Bay**
Awarded to Otis Elevator Co. Ltd.

MINISTRY OF HEALTH

NOV. 29, 1983 — **Fire systems service, maintenance, & inspection**
84,700 — **1001 Queen Street, Toronto**
Awarded to Torontario Mechanical Electrical Company Limited

MAY 19, 1983 — **Carpentry services**
66,352 — **Various locations, Rexdale**
Awarded to R. B. C. Construction Company

MINISTRY OF NATURAL RESOURCES

MAY 2, 1983 — **Maintenance & inspection of electrical & mechnical equipment**
31,000 — **Natural Resources Complex Sault Ste. Marie**
Awarded to Norwon Electric

MAY 4, 1983 — **Janitorial services**
27,888 — **District Office Building, Geraldton**
Awarded to Beehive Enterprises

DEC. 19, 1983 — **Janitorial services**
28,590 — **District Office Complex, Fort Frances**
Awarded to C.W.I. Services

MINISTRY OF TRANSPORTATION & COMMUNICATIONS

SEPT. 8, 1983 — **Waste disposal services**
33,272 — **1201 Wilson Avenue, Downsview**
Awarded to Browning Ferris Industries Limited

DEC. 23, 1983 — **Janitorial services**
51,000 — **Ministry of Transportation & Communications, London**
Awarded to London Floor Service